

Joint Public Webinar on Electrifying Europe: Perspectives from the Industry and Grid Operators on Skilled Workforce as a Supply Chain Bottleneck (ENTSO-E, T&D Europe, DSO Entity, Europacable)

15 May 2025 | 10.00 – 12.00



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Slido #1127241



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Video and material will be available public.



All participants are muted by default
no camera (except speakers)



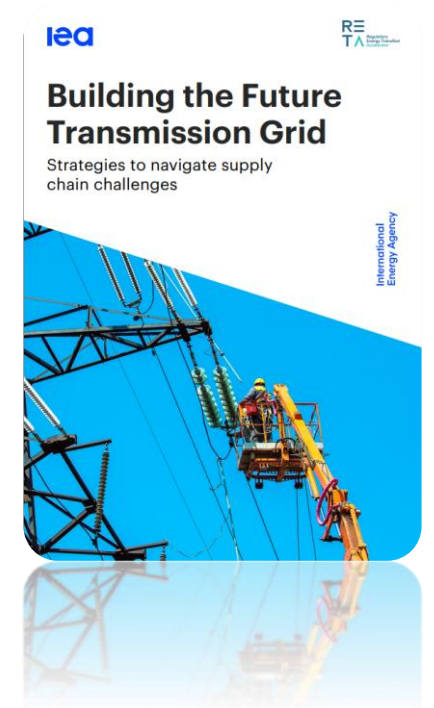
No questions in the chat, no hand raise
Please use slido for Q&A

Welcome

The energy transition will stall without the people to deliver it. This is no longer a future risk—it's a current roadblock

- ❑ 88% of TSOs, representing 364 million people identified skilled workforce as a supply chain bottleneck.
- ❑ IEA indicates a 1.5 million job gap in the power grid sector until 2030 worldwide.
- ❑ The EU highlights that the energy transition will create over one million new jobs by 2030, but there's a major shortage of skilled workers.

Without industry-wide efforts to recruit and train hundreds of thousands of people, Europe risks missing climate targets and damaging its industrial competitiveness.



Agenda

Time	Topic	Who
10.00 - 10.10	Welcome	Branislav Pilát, ENTSO-E
10.10 - 10.20	European Commission Perspective	Ilija Jovančević, European Commission, Directorate General for Energy
10.20- 11.00	Best Practices from Grid Operators	Florent Rivoire - Head of Employment Department, RTE Alexandre Sine - Program Director, Grids Schools for Energy transition, ENEDIS Melina Halili, Recruitment Department, Amprion
11.00 - 11.30	Best Practices from the Industry	Marina Durrer, Semiconductor Sales Manager, Hitachi Energy Pedro Moreno, Senior Trainer Siemens Power Academy, Siemens Evripidis Karatsivos, Director Products Engineering, NKT Marco Marelli, Transmission System Engineering VP, Prysmian Valentina Cortesi, Transmission HR People Development Manager, Prysmian
11.30- 11.50	Questions & Answers	All Participants
11.50- 11.00	Conclusion	Branislav Pilát, ENTSO-E

Participants can participate and ask questions via slido.com using the code #1127241 or scan the QR code below.

Slido Questions



European Commission Perspective

Skills as a supply chain dimension in the energy sector

Union of Skills

Ilija Jovančević

Infrastructure and Regional Cooperation - DG ENER.C.4

*Electrifying Europe: Perspectives from the Industry and Grid
Operators on Skilled Workforce as a Bottleneck*

The Draghi report: A competitiveness strategy for Europe (2024)

“The EU’s green transition requires workers with appropriate skills to develop, manufacture and roll out green technologies. Moreover, society must develop awareness, practices and skills to function in a more sustainable and circular fashion.”



EU energy policy context

The Grid Action Plan (2023)

Strengthening the supply chains as one of 7 areas covered.

The Competitiveness Compass (2025)

The foundation of Europe's competitiveness is its people.

Clean Industrial Deal & Affordable Energy Action Plan (2025)

Clean Industrial Deal therefore commits to a just transition that delivers quality jobs and empowers people, building on their skills, while promoting social cohesion and equity across all regions.



Europe needs a radical step change in ambition and action – for all skill levels and for all types of training and education. This is as important for people’s careers and prospects as it is for our competitiveness.

To do so, we will establish a Union of Skills – focusing on investment, adult and lifelong learning, skill retention and the recognition of different types of training to enable people to work across our Union.

Political Guidelines for the next European Commission 2024 - 2029

You will be responsible for developing and building up a Union of Skills. You should design an overarching strategy, focusing on investment, adult and lifelong learning, vocational education and training, skill retention and recognition and enhancing skills intelligence. You will ensure this is a collective and inclusive project, including all stakeholders across government, education and business.

You will work on the European Education Area to drive a common approach to skills development, learning mobility, quality and inclusiveness. You will make the most of the tools at our disposal, including by strengthening Erasmus+.

Mission Letter to Roxana Mînzatu, Executive Vice-President for Social Rights and Skills, Quality Jobs and Preparedness



A Union of Skills to equip people for a competitive Europe



Why to act?

There are three three main reasons why Europe needs a step change in ambition and action:

1. Skill shortages and gaps – Europe does not produce enough skilled workers in both quality and quantity.
2. Transformation speed gap – Education and training systems and providers struggle to keep pace with labour market demands.
3. Fragmented governance and skills intelligence – barriers to execution and coordination hinder progress, highlighting the need for more agile governance.







Building a solid foundation through education and training

- Boost basic skills from early years to adult learning.
↳ *Action Plan on Basic Skills*
- Ensure all children and young people leave school with adequate basic skills.
↳ *Basic Skills Support Scheme pilot*
- Foster excellence in STEM education and training.
↳ *STEM Education Strategic Plan*
- Make Vocational Education and Training (VET) more attractive, innovative, and inclusive.
↳ *EU VET Strategy*
- Tackle shortages, improve conditions, and boost careers for educators.
↳ *Teachers and Trainers Agenda*



Regular upskilling and reskilling as the new norm

- Upskill and reskill more workers in strategic sectors
↳ *Reinforced Pact for Skills*
- Provide skills for sectors undergoing transitions.
↳ *Review and strengthen EU Skills Academies*
- Help workers involved in restructuring processes. ↳
↳ *Skills Guarantee pilot*
- Train people for sectors with skills gaps.
↳ *University-business partnerships*



Free movement of knowledge and skilled people

- **Simplify recognition** of skills and qualifications across the EU.
↳ *Skills Portability Initiative*
- Improve the **free movement of learners** and workers.
↳ *European degree and European VET diploma*
- Strengthen cooperation between universities.
↳ *European Universities alliances*
- Enhance **pupil and teacher' mobility** across schools.
↳ *European School Alliances*
- Make Erasmus+ more **inclusive and accessible**.



Making the EU a magnet for talent

- Facilitate targeted recruitment of non-EU skilled professionals to address critical shortages.
↳ *EU Talent Pool*
- Attract **top students and researchers** from non-EU countries.
↳ *Visa Strategy*
- Offer competitive work conditions to attract top talents to Europe.
↳ *Marie Skłodowska-Curie Actions Choose Europe pilot*



For further information on skills in DG ENER, please reach out to: Remi.Mayet@ec.europa.eu

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Best Practices from Grid Operators

The job needs of the French electrical grids sector due to Energy transition

And the project of the Grids Schools to develop the skills required

RTE [TSO] & Enedis [DSO]

May 15, 2025





Human resources in the Electrical grids industrial sector

1 600 *Companies*

100 000 *Employees*

66 000 *Jobs dedicated to
Electrical grids*

50 000 *Core jobs*

A sector-wide strategy :

ENEDIS

SYMBEL



Le réseau
de transport
d'électricité



SERCE
Les entreprises de la transition
énergétique et numérique



GIMELEC
Nous développons les énergies



The energy transition is leading to massive investments in Electrical grids ...that require large human resources

European Union CO2 reduction targets

-55% by 2030
-100% by 2050



**Increase in electricity use (electrical mobility, heating, decarbonization of industry...) and connection of renewable energies
= The second electrification of the country, that of sustainable development**



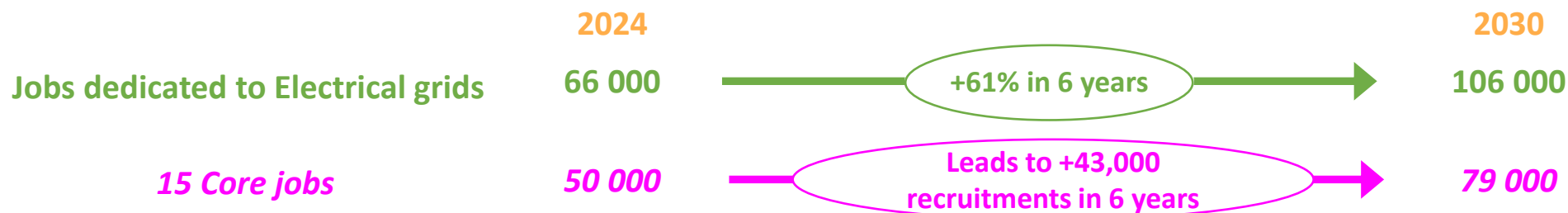
€200 billions investments in Electrical grids by 2040

- Building new infrastructures (substations, charging stations, etc.)
- Adapting existing grids and connecting renewable energies
- Strengthening European interconnections

= Strong growth in the activity of industries in the Electrical grids sector

The impact on jobs in the Electrical grids industrial sector

- 1 Massive recruitment needs in the Electrical grids industrial sector to succeed in the energy transition, i.e. around 7,000 recruitments on average per year

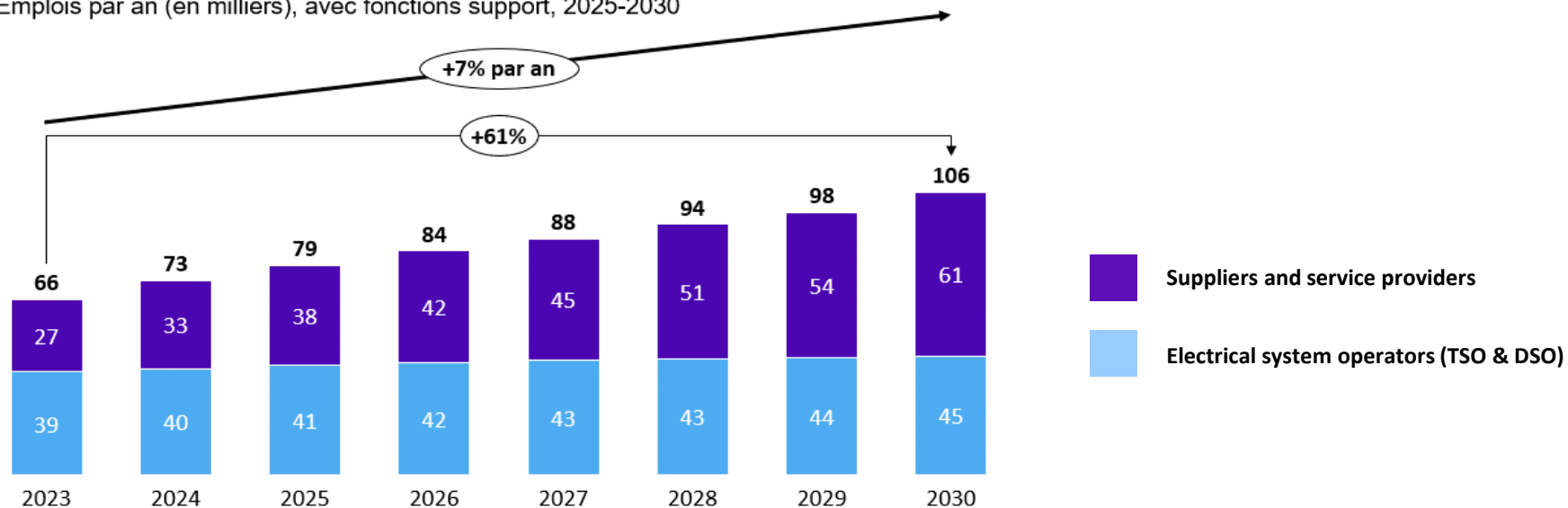


- 2 These recruitments are much stronger among Suppliers and service providers than among Electrical system operators (TSO & DSO)

Besoins de la filière 2030

Emplois des métiers dans le secteur des réseaux électriques

Emplois par an (en milliers), avec fonctions support, 2025-2030



The impact on the skills of the Electrical grids industrial sector

80 % of recruitments concerns operational or technical roles



Cumulative recruitment volume between 2025 and 2030 (6 years)



Our double challenge for a successful energy transition

1

Increase the number of trainees and attract a larger population: young people, women, people in retraining, etc.

2

Adapting training to the needs of the Electrical grids sector

Stakeholders in the Electrical grids industrial sector have mobilized through an unprecedented partnership, **the “Grids Schools for the Energy Transition”, initiated in 2023 by Enedis and RTE** (the French TSO), and professional organizations.

This project aims to enable the Electrical grids sector to attract talents to its professions and recruit both in quantity and quality to address the challenges of the energy transition.

It focuses on recruitment needs from “vocational qualifications” (high school) to master's degree level, including career transitions and reintegration,

It deals with the skills that form the core of the sector: electrotechnics, automation, industrial maintenance, telecommunications, grid design and grid operations.



Our 5 axis to meet this challenges at the national level



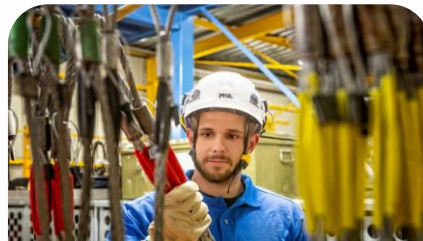
1.

Attractiveness



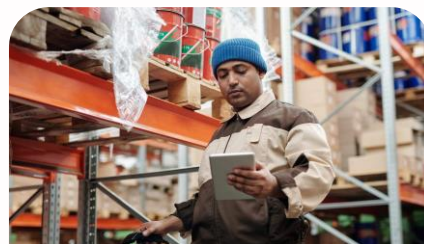
2.

Educational
resources and
Technical platforms



3.

« Electrical Grids »
Classes
BAC PRO - BTS



4.

Specialized higher
education
Bac+3 – Bac+5



5.

Continuing vocational
training

Focus on the 3rd axe : the partnership with the French Ministry of national education and the “Grids Schools for the Energy Transition”

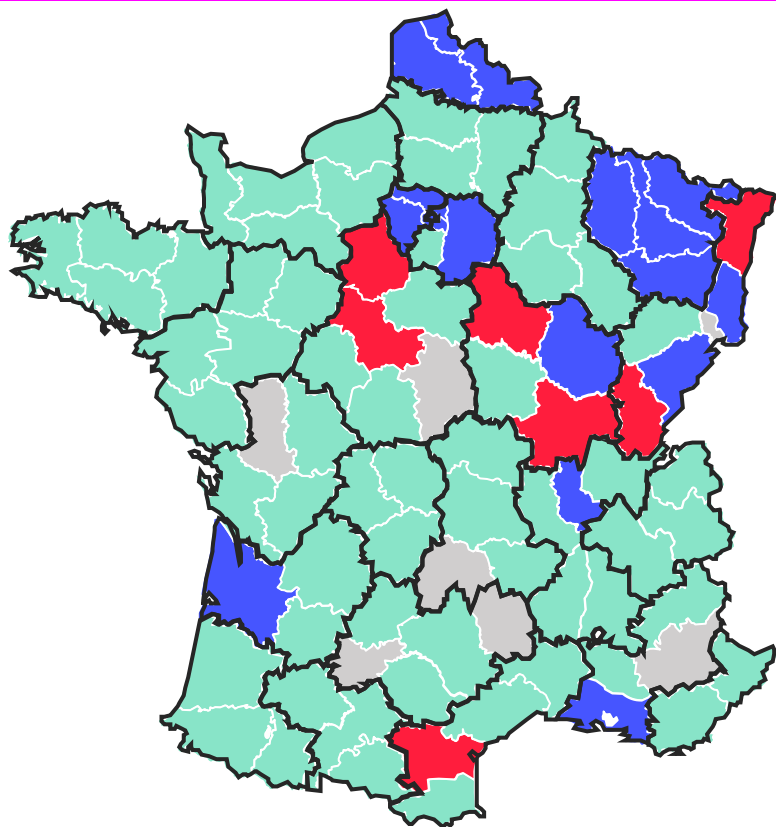
Developing a tailored training offering based on **integrating specialized content into curricula**, referred to as **"Electrical Grids focused Classes"**, across secondary education and professional higher education throughout the country.

- This approach involves **partnerships with educational institutions** and the **adaptation of school programs, dedicating 30% of the content to industry-specific professions, 18 weeks of internships with partner companies**, and **initiatives to train teachers** (such as immersive days in companies and e-learning modules on electrical grids)
- It also includes the establishment of **specialized training programs for electrical grid technicians through the introduction of complementary qualifications**.
- At the higher education level, the goal is to develop a **hybrid training offering to impart more advanced skills aligned with the future challenges of electrical grids**.

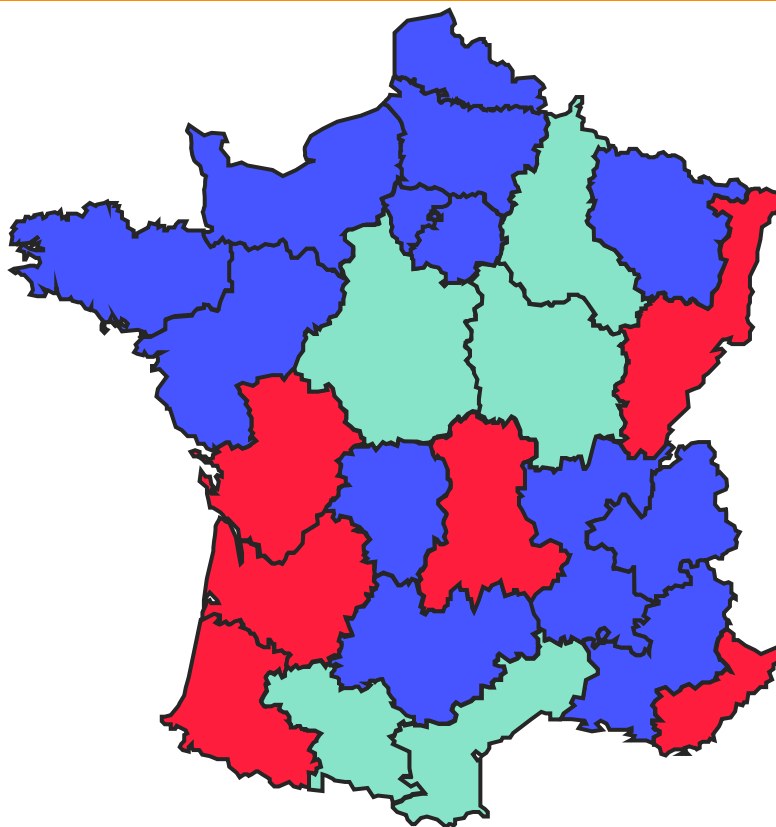
The distribution of classes dedicated to Electrical grids professions (end of 2024)

Aucun lycée	Plus d'1 lycées
1 lycée	Non concerné

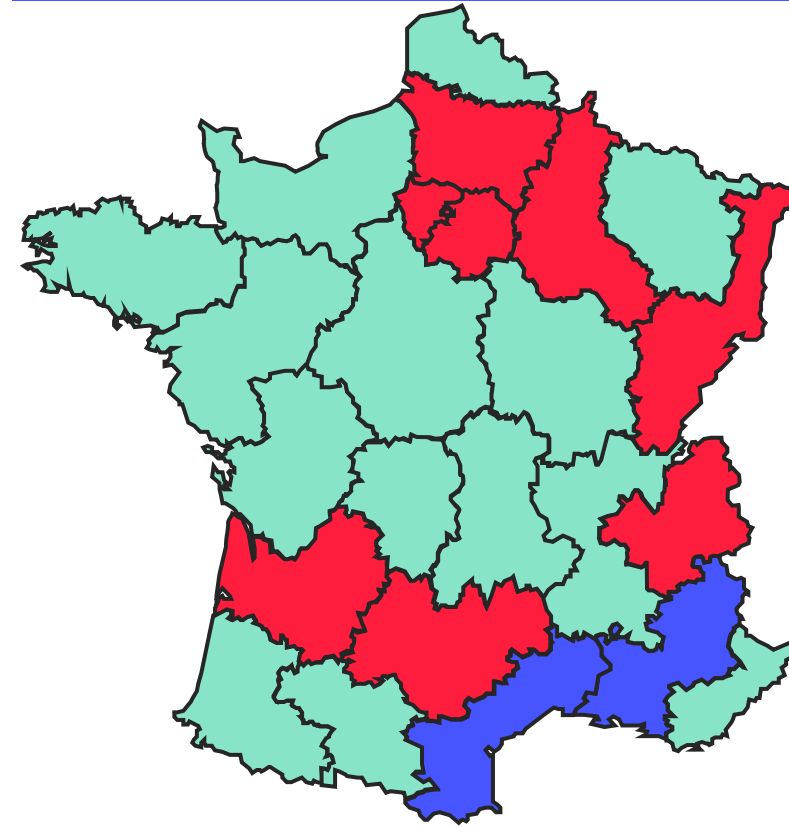
103 "electrical grids" partnerships for training at the level of the « Vocational Baccalaureate in Electrical systems » (Vocational High school)



41 training institutions involved in the partnership at the Higher technical diploma



18 partnerships for "Electrical grid installers" specialization trainings



Conclusion : key success factors and way forward

KEY SUCCESS FACTORS:

- Cooperative work at the scale of the Electrical grids Sector
- Partnership with institutional stakeholders from the world of vocational education (e.g., the Ministry of National Education) and professional training (e.g., France Travail)
- High-level support from companies, professional federations, and political backing
- A dual approach: quantitative (e.g., increasing the recruitment pools) and qualitative (e.g., promoting gender diversity, modernizing pedagogical resources, etc.)
- Co-construction of training programs between educational stakeholders and companies in the Electrical grids sector
- Support for professional pathways, from introductory internships to employment.

WAY FORWARD:

- Structure and sustain the approach within the Electrical grids sector
- Continue to strengthen the number of partnerships with high schools and technical colleges in collaboration with the Ministry of National Education, with a localized approach
- Adapt the skills by developing hybrid degrees from Bac +3 (Bachelor's degree level) and Bac +5 (Master's degree level) and modernizing educational resources and technical platforms
- Deploy a continuous training program for job seekers and people in integration, targeting woman, young people and beneficiaries of the RSA (Income Support Allowance).

To download the full study,

Scan here



or click here

<https://www.info.gouv.fr/upload/media/content/0001/13/8bed4622f61599eb95fd74da3f2b43a5ef604de9.pdf>

To find out more about the Grids Schools
for the Energy Transition,

Scan here



or click here

[Écoles des Réseaux – Les métiers de la transition énergétique](#)

The energy transition is waiting for you!

The Electrical grids sector offers jobs of the future that are accessible to all

A class from the Grids Schools for the Energy Transition



A technical platform created with professionals and students in a Grids Schools for the Energy Transition



The Grids Schools for the Energy Transition contribute to the feminization of technical professions in industry



Initiatives to promote the attractiveness of Electrical grids sector jobs



Intervention in a school from middle school to promote energy transition professions and Electrical grids sector

The 5 axes of the program with initiatives carried out by the sector's companies and partners

Attractiveness	Educational resources and Technical platforms	"Electrical Grids" Classes from vocational high school to Higher technical diplomas (BAC PRO – BTS)	Specialized higher education from Bachelor's degree to Master ("Bac+3 – Bac+5")	Continuing vocational training
Organize acquisition campaigns inspired by digital marketing	Create an educational resource center	Strengthen "Electrical grids" partnerships for training at the level of the « Vocational Baccalaureate in Electrical systems » (Vocational High school)	Develop a range of higher education courses adapted to the expectations of industries (e.g. hybrid master's courses with a dual specialization in civil engineering / electrical engineering)	Publicize the training programs dedicated to our core businesses
Strengthen communication and promotion actions	Produce a catalogue of educational resources for the training programs leading to Electrical grids professions	Develop "Electrical grids" partnerships among the Higher technical diplomas and prospect non-electrotechnical diploma to diversify recruitment	Deploy some "electrical grids" partnerships for Bachelor's degree training	Supporting guidance projects to enter the electrical grids sector for people in retraining
Implement specific actions for the feminization of professions	Invest in technical platforms for electrical systems training programs	Develop the offer of specialized professional training (« Bac +1 ») to train "electrical grid installers"	Partner with universities with master's degrees in "Electronics, Electrical Energy, Automation"	Develop the "Electrical grid installers" Vocational training offer by relying on existing educational infrastructures
Create an orientation MOOC	Training teachers and trainers involved in our core professions training programs	Invest in the infrastructures needed to provide training (e.g. electrical mobility, technical platforms for electrical grid installers, etc.)	Developing educational resources adapted to higher education and promoting research work	Developing a digital Vocational training offer
		Developing alternating (work-study) training programs to better meet the expectations of industries		

PRACTICAL EXAMPLES FROM AMPRION TO ENSURE SKILLED WORKFORCE

15.05.2025

Slido #1127241



AGENDA

Social Recruiting Campaign



Participation at Trade Fairs



Girls` Day



Inhouse Recruiting Event

SOCIAL RECRUITING CAMPAIGN

SOCIAL RECRUITING CAMPAIGN

PUBLISHED ON: INSTAGRAM, FACEBOOK & LINKEDIN



1.

Adverts

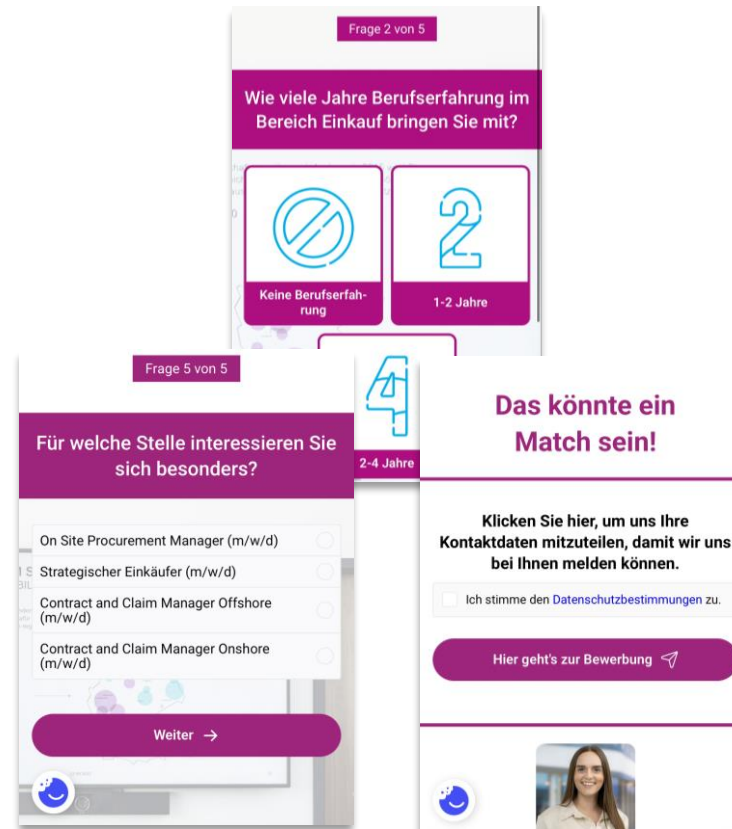
(playout only to our target group)



2.

Questions on pre-qualification

(unqualified persons are filtered out when giving incorrect answers)



3.

Application

(via our application form)

PARTICIPATION AT TRADE FAIRS

E-WORLD ENERGY & WATER

EUROPE'S LARGEST ENERGY TRADE FAIR



- First participation at Europe's largest energy trade fair from 11.-13.02.2025 (business staff and recruiting team)
- 110 square meters and modern equipped exhibition stand
- More than 40 colleagues from ten departments, including talent management and purchasing gave presentations and communicated with business partners and potential applicants



The e-world is one example of many fairs in which we are participating.

GIRLS` DAY

GIRLS` DAY

EVENT ON THE 03.05.2025

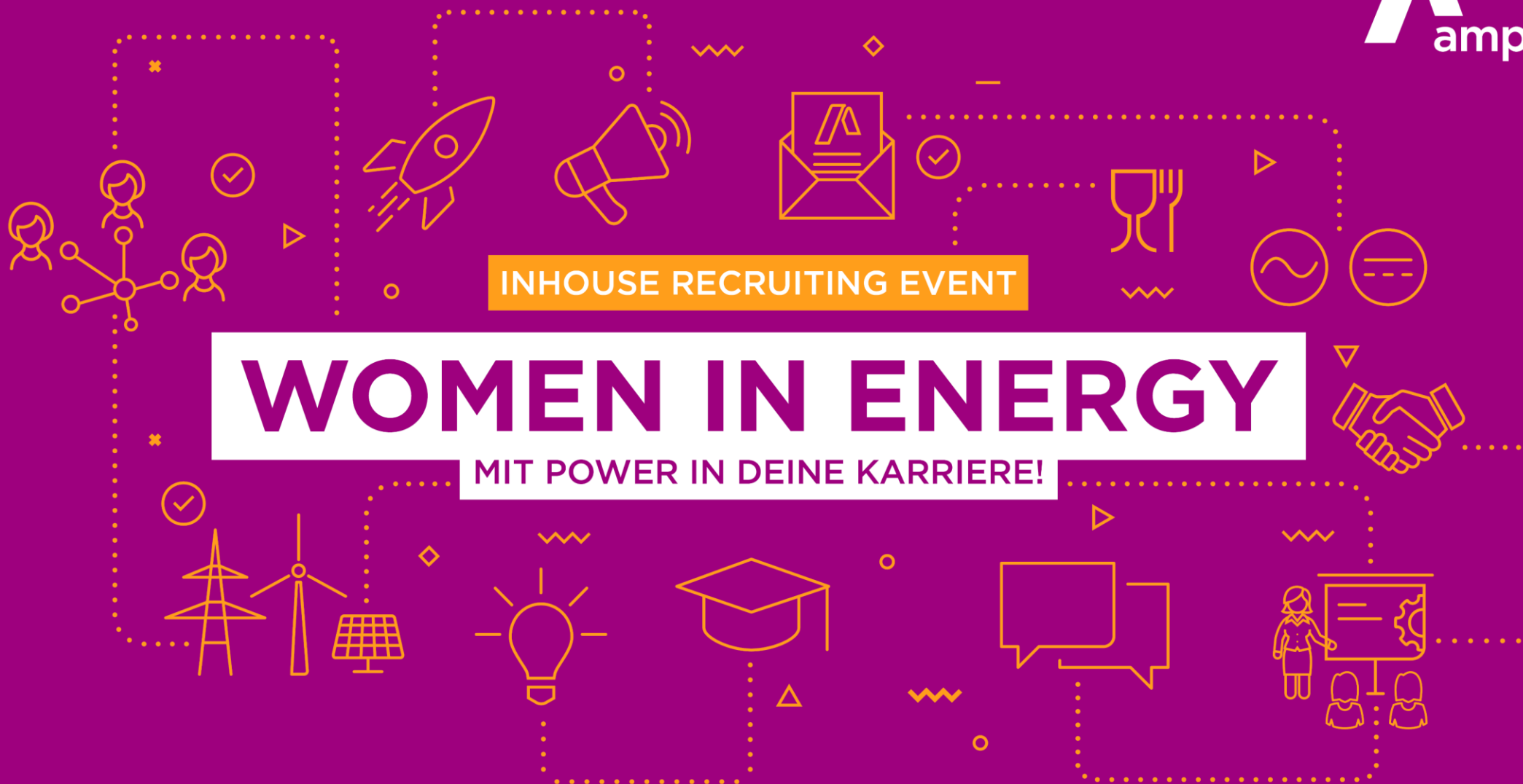
- Amprion welcomed 14 girls between the age of 11 to 16 years at our office in Cologne
- Insights into the work of a transmission system operator, various career paths, the front office and main switch gear
- Practical Exercises
- Measure for a stereotype-free professional orientation of young girls



INHOUSE RECRUITING EVENT

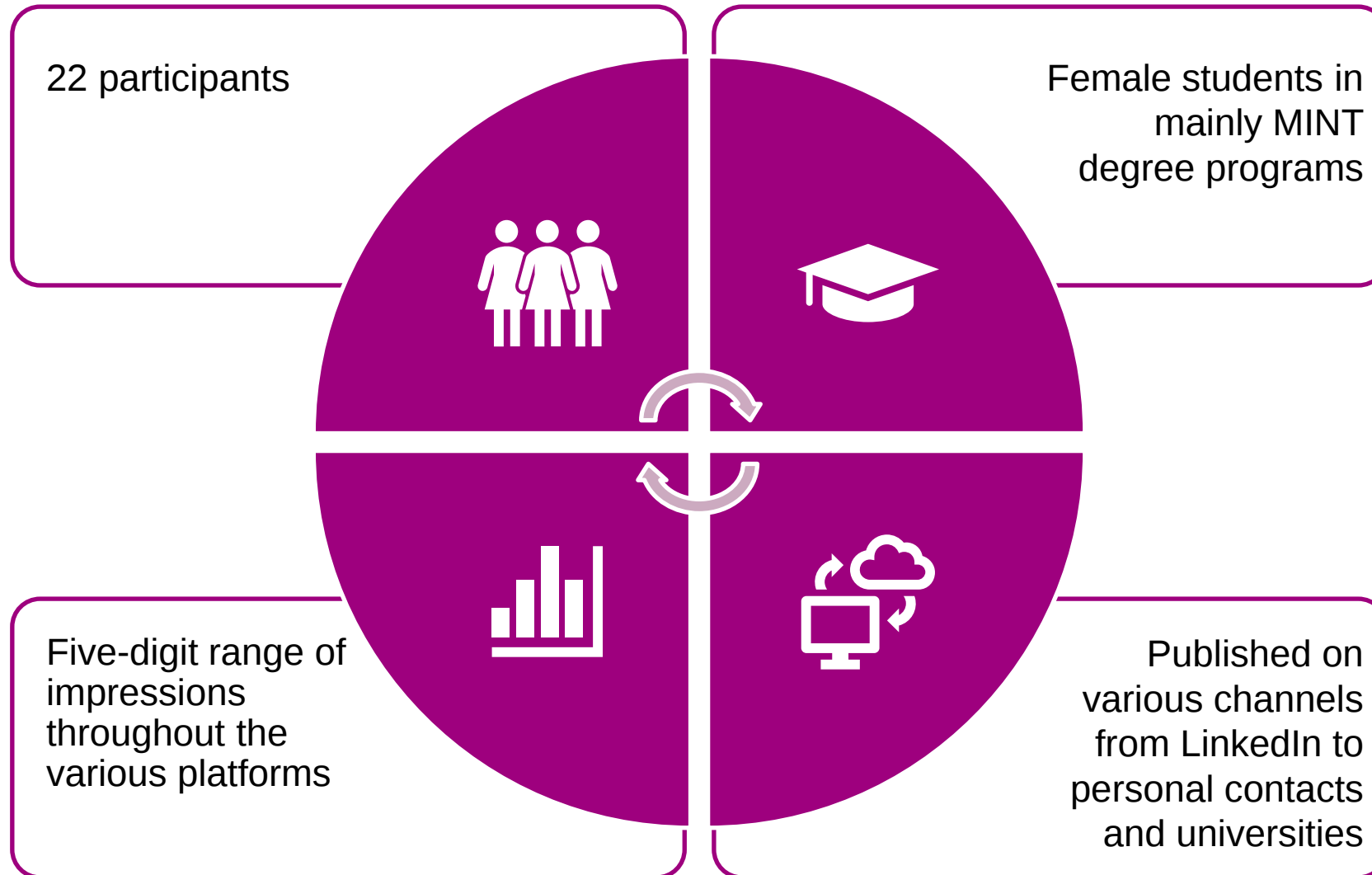
WOMEN IN ENERGY

MIT POWER IN DEINE KARRIERE!



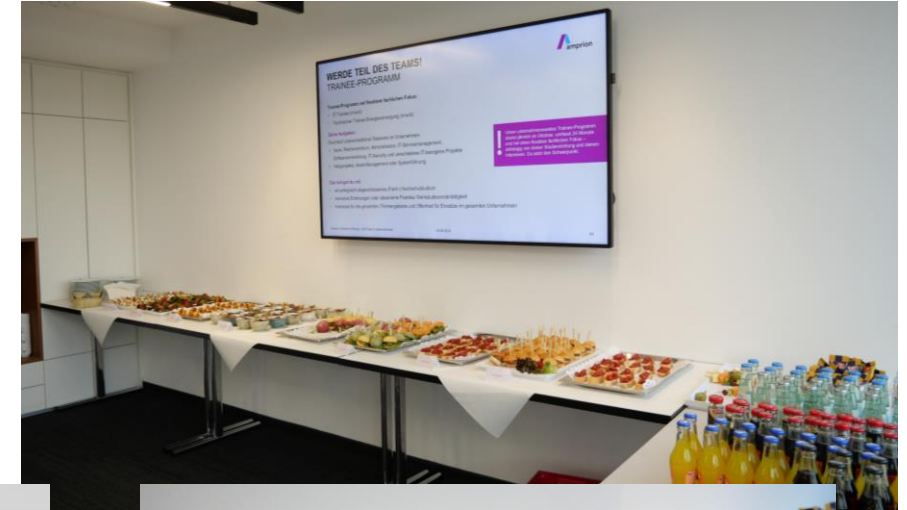
INHOUSE RECRUITING EVENT

“WOMEN IN ENERGY” IN 2024



INHOUSE RECRUITING EVENT “WOMEN IN ENERGY”

IMPRESSIONS





MANY THANKS FOR YOUR ATTENTION!

Are you looking for a responsible job and want to help us shape the energy transition? Scan and apply now!

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Best Practices from the Industry



The NKT approach to talent attraction

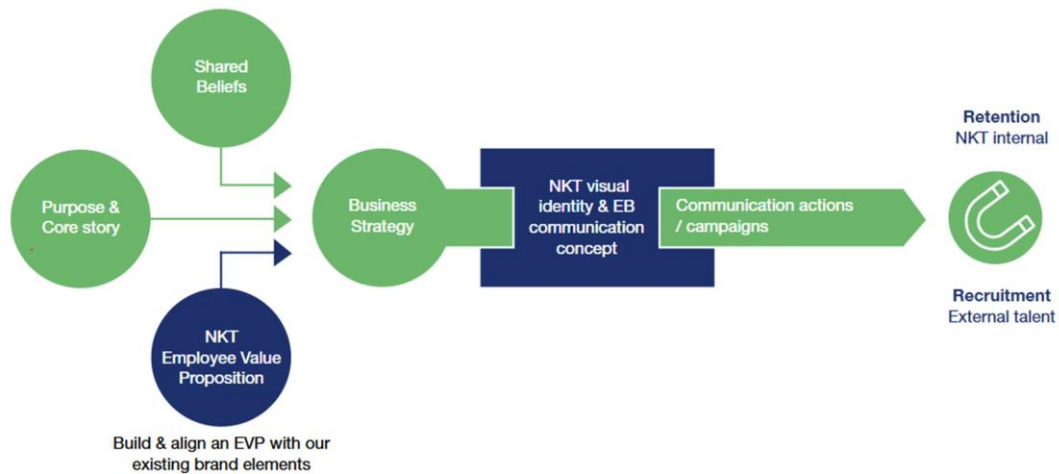
Evripidis Karatsivos
Director, Products Engineering - NKT
Co-Chair, Transmission Technical WG - Europacable

A Compelling Story

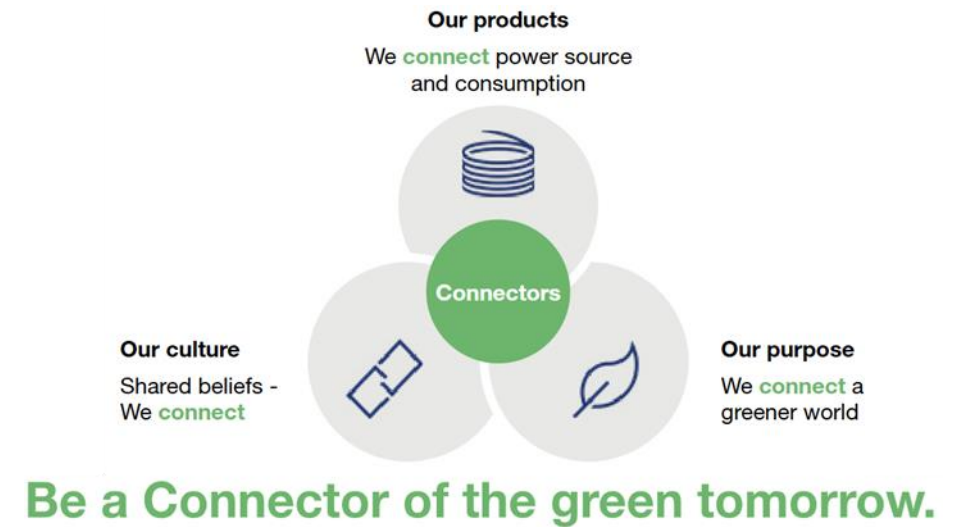


Working for NKT is not just a job, but it is ...

... a Mission



... a Career

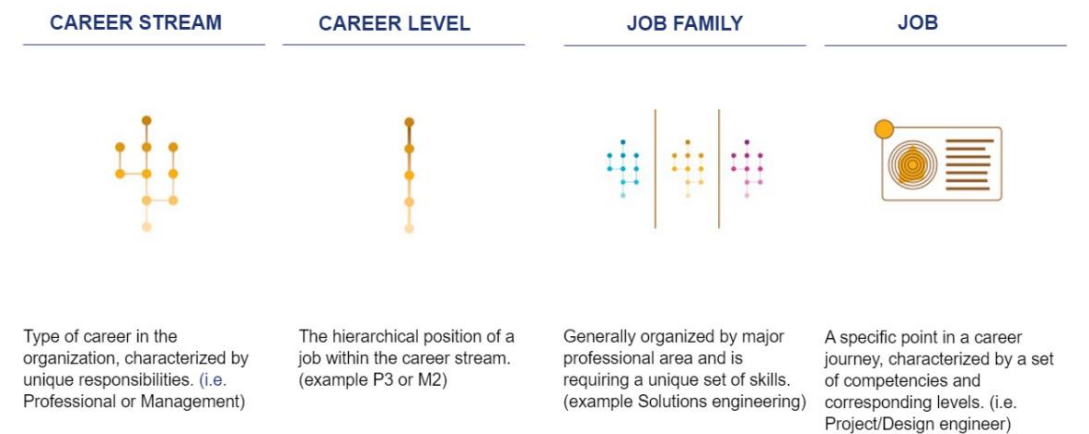


Systematic Career Development

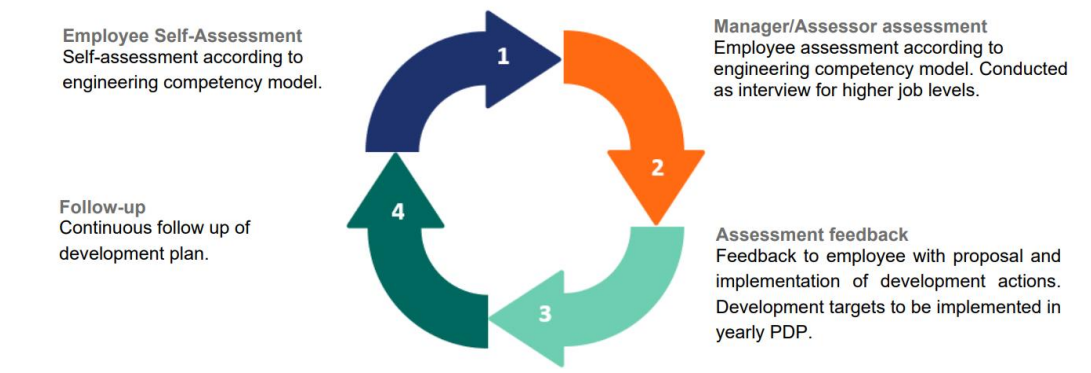


NKT brings structure in Ambition and Potential

Framework



Process



Broad reach, tailored messaging, holistic offering

Building Networks

- Strong employer branding to increase visibility in the scarcest target audiences
- Extensive sourcing and networking with candidates in universities, job fairs, conferences, etc
- Targeted candidate searches and marketing through social media

Flexible Recruitment Philosophy

- Engaged hiring managers to champion NKT values and extend professional networks
- Ensure work-life balance by offering flexible work solutions including flexible location, remote working, relocation
- Relaxed requirements on the local language, English as work language
- Actively sourcing workforce from across borders based on competence

Investing in People

- Hire junior colleagues and invest heavily in training
- Offer “on-the-job” training and defined career paths career development – Hire to retire approach
- Extensive trainee program in multiple locations and competences

The question remains...

...how do we make careers in the cable industry more attractive?

- Attractive university programs
- Attractive vocational training programs
- Enhanced collaboration with the industry
- Enhanced talent mobility within the EU borders
- Enhanced transferability of skills from other industries

What is the role of the industry?
What is the role of policy?

NKT





NKT HV CABLES AB

Rombvägen 4,
371 65 Lyckeby,
Sweden

T: +46 70 285 30 78
Evripidis.karatsivos@nkt.com

FROM RECRUITMENT TO GROWTH: BEST PRACTICES IN TALENT DEVELOPMENT

PRYSMIAN

Member of Europacable



Enhancement of Talent Attraction & Employer Branding

- Presence in Universities and Schools
- Adoption of recruitment agencies & Internal COE
- Targeted recruiting Programs for DW and NDW

Focus on Global Mobility and Internal Job Opportunities

- Global Mobility Policy
- Internal Job Posting Platform

Long-Term Workforce Planning

Collaboration with Educational Institutions

- Joint programs with Universities

Investment in Training & Development

- Corporate Academy & reinforcement of Technical School
- Technical Career Path for Engineers (DW)
- Structured OTJ Training (for NDW) and Certification Programs (for Jointers)

Monitoring of Employee engagement, focus on Well-being and D&I

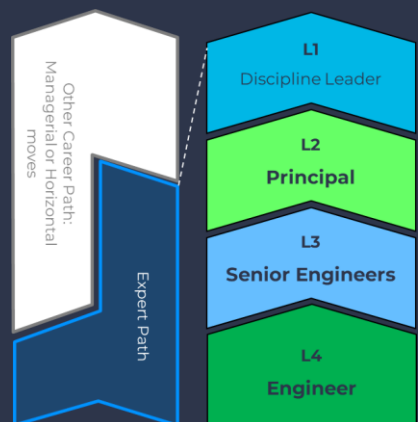
- Annual Survey and Action Plan

Prysmian Talent Attraction & Development Strategy

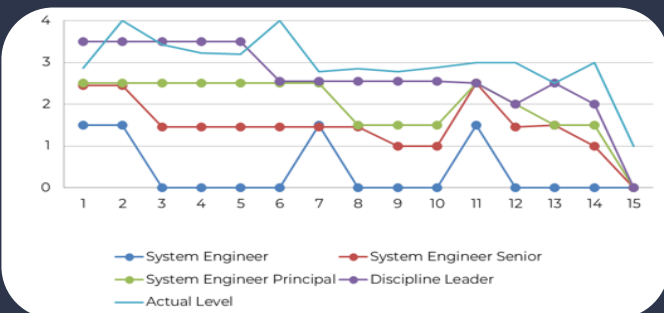
Technical Career Path for Engineers

WHY AND WHAT

It allows the **recognition of technical seniority**, facilitates the **development of technical knowhow** and boost **motivation and retention**



- #1 Definition of Profile of Expertise and Skills Mapping
- #2 Assessment form for each profile with customized skills and relative weight
- #3 4 seniority levels defined by a threshold value

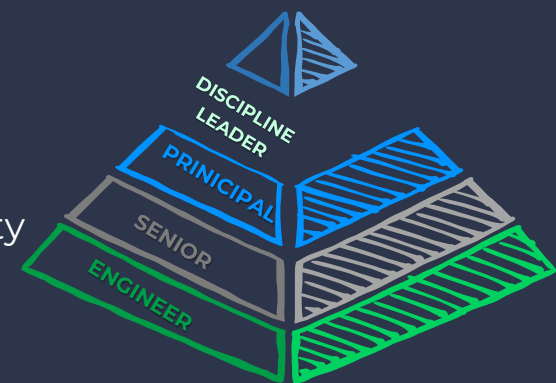


EVOLUTION & RESULTS

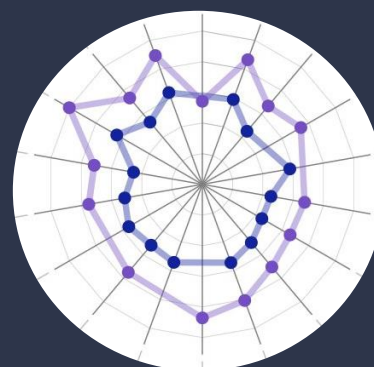
Introduced in **2017** on **23** employees
Run every year and extended on **more than 200 highly skilled** employees in 2025

From 2019 to 2025

- +60%** knowledge based on mapped parameters/skills
- +20%** people with recognized seniority
- +9%** in the higher level of seniority (Principal & Discipline Leader)



2021 2025 HVDC Submarine



Seniority growth on single skills for area of expertise e.g. HVDC Submarine

Hiring & Training Program for Jointers (NDW)

HIRING

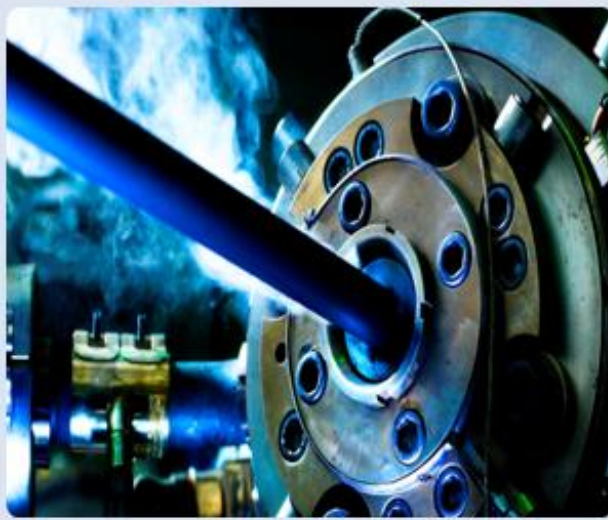
- In **2024** we structured a **New Recruitment Model** (supported by Randstad Italia) to respond in a more efficient way:
 - Group Assessment
 - HR and Line Managers interview
- **Prysmian@school: Employer Branding** activities dedicated to students from Technical and Professional Institutes in Milan and its surroundings to create a pool of future Jointers, raise awareness (**Brand Reputation**) and respond to a community need.



TRAINING & CERTIFICATION



- **Training is a continuous process**, and it takes 2 to 3 years to acquire the necessary skills.
- From the very first day, Jointers attend courses related to **HSE and offshore safety matters** in specialized institutions in Pavia, Lecco, and Bologna.
- Prysmian created a **'Training School'** in Alessandria (and a new training HUB in Pozzuoli) in order to prepare people on the **main topics related to joint's activities** (cable voltage, welding and brazing)



Thank You

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НИТАСНИ

EU Webinar on Skills

How to Attract Female Talents

Marina Durrer

Confidential

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Welcome

“Promoting gender diversity is more than just an ethical choice — it's a strategic tool to address the shortage of skilled workers . By tapping into the full talent pool, including women and diverse gender groups, organizations can unlock innovative perspectives, foster collaboration, and bridge critical skill gaps in the workforce. Diversity isn't just inclusion — it's the future of sustainable success.”



Marina Durrer
Semiconductor Sales Manager
Hitachi Energy Switzerland

How to Attract Female Talents in the Energy Sector

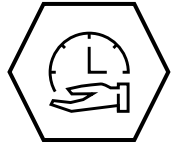
Empowering Passions: Advancing Personal and Social Impact Beyond the Workplace



Inspire employees to organize initiatives



Encourage career profile promotion



Companies to contribute working hours



Showcase engagements in goal-setting



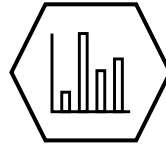
How to Attract Female Talents in the Energy Sector



Honest Conversations: Challenges Ahead and Learning Along the Way



Many hidden challenges still exist



Mistakes are part of being human



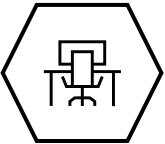
Unconscious bias is natural



How to Attract Female Talents in the Energy Sector



Allow Flexibility

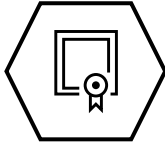


Home office written agreements

Corporate Branding: Defining Organizational Identity and Cultivating Behavioral Excellence



Inclusive language and pictures



Mandatory training sessions on behavioral skills

How to Attract Female Talents in the Energy Sector

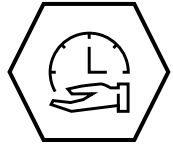
Empowering Passions: Advancing Personal and Social Impact Beyond the Workplace



inspire employees to organize initiatives



Encourage career profile promotion



Companies to contribute working hours

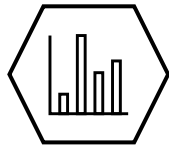


Showcase engagements in goal-setting

Honest Conversations: Challenges Ahead and Learning Along the Way



Many hidden challenges still exist

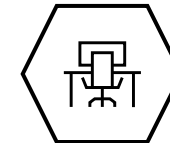


Mistakes are part of being human



Unconscious bias is natural

Allow Flexibility

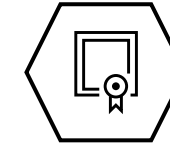


Home office written agreements

Corporate Branding: Defining Organizational Identity and Cultivating Behavioral Excellence



Inclusive language and pictures



Mandatory training sessions on behavioral skills

“Inspiring the next generation”

HITACHI

Siemens Power Academy

**SiEnergy™ - Emergency Response
Master Energy Transition Challenges**

Best Practice from Industry, 15 May 2025

www.siemens.com/poweracademy



up to **4x**
more grid balancing
interventions since 2015

80%

of electrical faults caused by
human being



90%

of unplanned events require
multi-system coordination

A photograph of a modern Siemens building at dusk. The building is a multi-story structure with a curved facade and many windows, some of which are illuminated from within. The sky is dark blue with some clouds. In the foreground, there is a grassy area and some trees. To the right, another building is visible, and a construction crane is in the background.

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Empower Your Team To Manage The Unexpected

Powered by simulation. Driven by insights. Built for progress.



Code Compliant

Standard processes and procedures



Response and Recovery

Guiding rational, behavior-aware engagement throughout incidents response and recovery



Stress Management

Applying calm, people-centered behavior and communication in high-pressure situations



Build, Reflect, Advance

Develop special skills, learn from action and move forward stronger



SiEnergy™ - Transform Risk To Opportunity

Tackle real-world scenarios and build critical skills



Mental Strength & Stress Resilience
Train your team to maintain clarity and control under pressure.



Realistic Energy Supply Chain Simulator
Hands-on Immersive simulations of real-world disruptions.



Behavioral Incident Response
Develop calm, rational actions during high-stakes events.









Biofeedback & Self-Awareness
Leverage biofeedback tools to increase stress awareness and regulation.



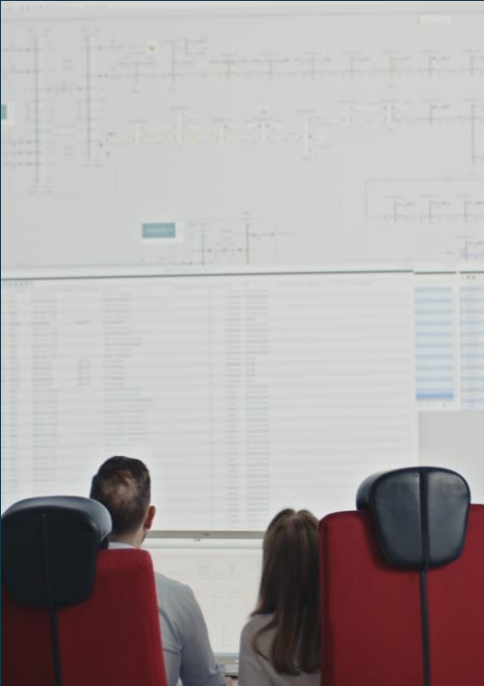
Role-Play & Communication Drills
Cross-functional training for effective emergency communication.



Supplementary Skill Development
Ongoing micro-trainings to reinforce end expand capabilities.









Role Suitability Assessment
Match the right people to the right roles through targeted evaluation.



Mastering Complexity Under Stress
Tools and methods to navigate chaotic environments confidently



Cross-Role XP Exchange
Foster shared insights and teamwork across departments and companies.



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delivers hands-on,
role-specific training to
confidently manage energy
supply challenges through
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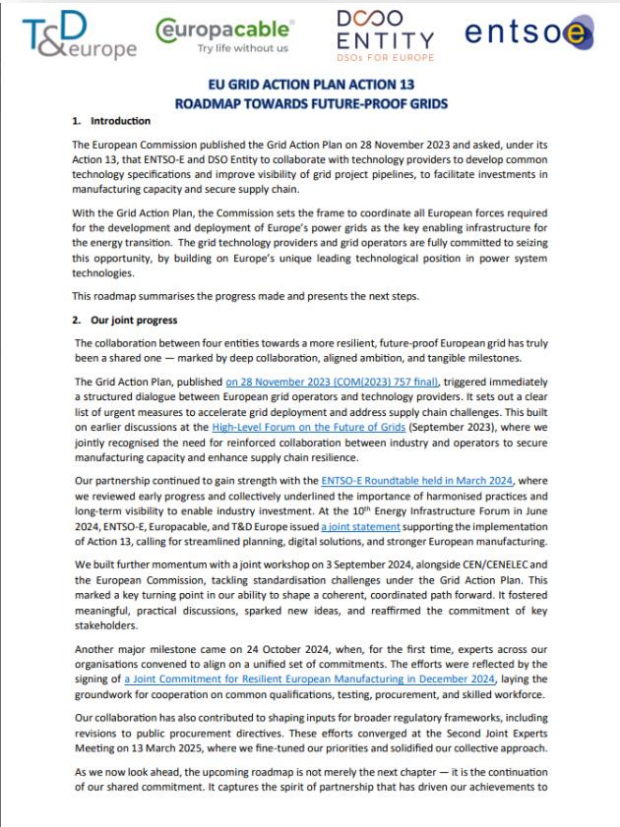
Questions & Answers

Participants can ask questions via slido.com using the code #1127241 or scan the QR code below.



Conclusions

Conclusions and Next Steps



- We will continue to raise this topic in relevant platforms
- We will carefully review your contributions

STAY TUNED!

Joint Roadmap Towards Future Proof Grids June 2025