

## ENTSO-E Board meeting, 2-3 June 2026, Oslo

Date: 2-3 June 2026

Time: 2 June, 12:00-18:30 CEST  
3 June, 8:30-13:00 CEST

Place: Oslo

### MINUTES

#### 1. Welcome, attendance, adoption of the draft agenda

The Chair of the Board welcomes the meeting participants.

##### Decision

The Board approves the agenda.

#### 2.1. Approval of the minutes of 15-16 April Board meeting for publication

##### Decision

The Board approves the minutes of the 15-16 April 2026 Board meeting for publication.

#### 2.2. Introduction of the new Board Member and role

The Chair of the Board welcomes the newly elected Board Member, Alkisti Florou, and asks the Board to confirm that she is allocated the role of Referent Board Member for South-Eastern Europe matters.

##### Decision

The Board decides the Board role of Referent Board Member for South-Eastern Europe matters is allocated to the new Board Member, Alkisti Florou.

#### 3.1. Strategy overview and priority work areas

The Chair of the Board presents the new ENTSO-E strategy document. He briefly recalls the conclusion from the last meeting where the priority work areas were agreed. He also mentions the parallel work on the strategic prioritisation of the Annual Work Programme that is linked to the priority work areas. Board Members and Committee Chairs provide their feedback on the proposal. The Board concludes to submit the ENTSO-E Strategy to the Assembly for discussion and approval in the June meeting.

#### Decision

The Board recommends the ENTSO-E Strategy and priority work areas for Assembly discussion and approval.

### 3.2. ENTSO-E Vision Paper for the governance of the Internal Electricity Market

The Chair of the Board introduces the topic. He highlights the updates made in the paper since the last Board meeting. He explains the current status and notes that the Information and Communication Technologies Committee proposal has not reached its final stage. He explains the options going forward. The Board Members share their views.

Board Members provide guidance on the way forward.

#### Decision

The Board agrees to bring this topic to Assembly for discussion as part of the Strategy, following the guidance during the meeting.

### 3.3. Strategic prioritisation of activities and 2027 Annual Work Programme

The Chair of the Board introduces the topic. He recalls the previous discussions and the criteria agreed for performing the prioritisation assessment of the 2027 Annual Work Programme. He explains the work done so far in close collaboration with the Committees and explains the next steps based on the first results, including the updated timeline.

#### Decision

The Board:

- confirms that the strategic prioritisation of activities for the 2027 Annual Work Programme should continue as discussed during the meeting; and
- confirms the recommended approach.

## 4. 2027 ENTSO-E Initial Budget and 5-year plan

The Chair of the Resources committee and the Secretary-General present the 2027 Initial Budget and Resources Proposal, that has been prepared by the Committees, the Legal and Regulatory Group and the Policy and Communication Group with the support of the Secretariat. They explain that the proposal is based on the ongoing development of the 2027 Annual Work Programme and follows the new top-down budget approach approved by the Assembly in March 2026.

The Secretary-General presents the initial assumptions of the 5-Year Plan, which will be reviewed and finalised during summer with the Committees and the Legal and Regulatory Group.

### Decision

The Board:

- takes note of the 2027 Initial Budget and Resource Proposals derived from the 2027 Initial Annual Work Programme which are to be funded by Membership and Non-Membership fees; and
- takes note of the status of the Initial 5-Year Plan.

## 5. Evolution of ENTSO-E Communication Strategy

The Chair of the Board introduces the topic and explains that the objective is to get guidance from the Board on the next steps.

### Decision

The Board:

- notes the discussion on Evolution of ENTSO-E Communications in line with the new ENTSO-E Strategy; and
- approves the way forward.

### 6.1. Grids Package: Advocacy state of play

The System Development Committee Chair present the recent developments on the EU Grids Package. The Policy and Communications Group Convenor outlines recent ENTSO-E's engagement activities.

### Decision

The Board confirms the advocacy strategy discussed and agreed during the meeting.

### 6.2. Discussion on the future Grids Package consequences for the Association

The Chair of the Board introduces the topic and its context. The System Development Committee (SDC) Chair presents the implications for ENTSO-E's TYNDP activities of the TEN-E review as it currently stands in the co-legislative process. The SDC Chair outlines several options that are discussed by the Board Members.

### Decision

The Board acknowledges the strategic considerations of the draft EU Grid Package for the Association.

## 7. Other legislative initiatives

The Policy and Communications Group Convenor presents an overview of upcoming legislative initiatives relevant for ENTSO-E/TSOs activity, highlighting that several key files have recently been postponed due to recent shifts in the urgency of priorities within the European institutions with the evolving geopolitical developments.

### Decision

The Board acknowledges the report on the latest legislative initiatives and took note of the next steps.

## 8. Security of Critical Infrastructure: internal organisation

The System Operations Committee Chair and the Information and Communication Technologies Committee Chair present for Board guidance the options to consider on how to organise the security topic inside the Association for a mid to long-term period. The System Operations Committee Chair asks the Board approval to extend the existence of the Task Force Security of Critical Infrastructures until a new approved structure is in place.

### Decision

The Board:

- notes the options proposed for a mid to long-term approach to organise the security topic inside the Association; and
- recommends for Assembly approval the extension of the Task Force Security of Critical Infrastructures until the new structure is in place.

## 9. ENTSO-E Governance Strategic Review Project: status update

The President provides a status update on the Governance Strategic Review Project and recalls that the Final Report comprising the Recommendations and the Implementation Approach will be submitted to June Assembly for approval. He outlines the main features of the recommendations on governance, election and Members engagement. The Chair of the Board provides an update of the work done under the Prioritisation Strategy and process simplifications topics that are led by the Board. Board members exchange views on the draft recommendations and on the way forward.

### Decision

The Board:

- acknowledges the final recommendations of the Governance Strategic Review Project which are for approval at the 30 June Assembly meeting.
- confirms the final recommendation concerning the Nomination Advisory committee (NAC) and agrees to support this process as needed.

## 10. TEİAŞ Observer Membership Agreement

The Chair of the Board updates Board Members on the recent developments concerning the renewal of the Observer Member status of TEİAŞ since the last Board meeting, including the positions of the most concerned TSOs. He then outlines the options and the proposed next steps in view of the 30 June 2026 Assembly meeting. The Board discusses these options and their implications and decides on a recommendation to Assembly.

### Decision

The Board:

- recommends to the Assembly to grant to TEİAŞ a new 3-year Observer Membership Agreement (OMA); and
- recommends to the Assembly the renewal of the OMA in line with the principles discussed and agreed today.

### INTERNAL IMPLEMENTING ACTIONS FOR THE DECISIONS AND ACTION TRACKER

1. The MOH, Secretary-General and General Counsel, and representatives of TSO Cyprus and IPTO, with involvement of LRG Chair to work towards finalisation of an updated OMA in line with the principles discussed and agreed today, especially in terms of a new termination clause.
2. Chair of the Board and Secretariat to prepare the materials to explain this recommendation to the Assembly and facilitate the Assembly decision.

## 11. ACER approval of ERAA 2025 and amended ERAA methodology

The System Development Committee Chair informs on the recent ACER decision on ERAA2025. She reports that the decision was complemented by a letter co-signed by the ACER ad interim Director and the Chair of the Board of Regulators on their expectations for the next ERAA cycles.

### Decision

The Board takes note of the updates on ERAA.

## 12. Ethics Charter for elected Office Holders

As announced in the session file in view of the fact that of the maturity of the topic and since no questions have been raised by Board members ahead or during the meeting, the decision is taken without discussion during the meeting.

### Decision

The Board recommends the Ethics Charter for elected Office Holders for approval by the Assembly.

## 13. Vice-Convenor Policy and Communication Group

As announced in the session file, as this topic is a procedural confirmation of the internal election process of the Policy and Communications Group, and since no questions have been raised by Board members ahead or during the meeting, the decision is taken without discussion during the meeting.

### Decision

The Board appoints Petter Christiansen (Statnett) as the Policy and Communications Group (PCG) Vice-Convenor for Communications for a mandate starting on 3 June 2026 until 17 September 2027.

## 14. 2025 ENTSO-E Annual Accounts – recommendation for Assembly

As announced in the session file in view of the fact that of the maturity of the topic and since no questions have been raised by Board members ahead or during the meeting, the decision is taken without discussion during the meeting.

### Decision

The Board:

- recommends to the Assembly to:
  - note that the statutory audit of the 2025 Annual Accounts by BDO has been completed with an Unqualified Audit Opinion;
  - approve the 2025 Annual Accounts showing a total balance sheet of 81.059 k€ and a net result of –574 k€;
  - allocate the 2025 net result of –574 k€ to the reserves, totalling 16.788 k€ after allocation; and
- notes that the auditors BDO will provide the formal audit report to ENTSO-E Secretariat after the Board meeting and that the Secretariat will provide it to Assembly members.

## 15. Resources committee report

The Chair of the Resources committee (Rc) presents the reporting of the Rc meeting of 13 May 2026 which includes the Finance report with the 2026 Q1 Forecast, the Procurement report, the People, Talent & Culture Report, the Major Expenditure Projects reporting, the reporting on other projects, an update on the Compliance and Internal Audit as well as a status on the Association structure and efficiencies initiatives.

### Decision

The Board takes note of the Resources committee report.

## 16.1 Secretary-General updates

The Secretary-General provides a debrief on high-level engagement activities and other developments that Board Members should be informed about since the 15-16 April 2026 Board meeting, including the appointment of new heads for the Information and Communication Technology and Policy, Communications and Stakeholder Management Sections.

### Decision

The Board acknowledges the report of the Secretary-General.

## 16.2 Board Groups reporting

### 16.2.1 TSO-DSO Board Group: Launch of TSO-DSO common website

The Board Group TSO-DSO Convenor presents an overview of the ongoing activities monitored by the Board Group, specifically focusing on the upcoming launch of the TSO-DSO Cooperation Platform.

### 16.2.2 Finance Advisory Group reporting

The Chair of the Board introduces the Finance Advisory Group co-Convenors and give them the floor to provide an update of the past meeting and recent activities of the Group. The Board confirms the approach taken by the Group.

### 16.2.3 Offshore Board Group reporting

The Offshore Board Group Convenor gives an update on the recent activities of the Board Group.

## Decision

The Board:

- acknowledges the reporting from Board Group TSO-DSO and the upcoming launch of the TSO-DSO cooperation platform;
- takes note of the key points from Board Group TSO-DSO meeting on 30 April 2026;
- acknowledges the reporting from the Finance Advisory Group; and
- acknowledges the reporting from the Offshore Board Group.

## 16.3 Committee updates

### 16.3.1 Publication of ENTSO-E AI Roadmap for TSOs

The Research, Development, and Innovation Committee Vice-Chair informs about the content and planned publication of the AI Roadmap for TSO Operations.

### 16.3.2 Launch of Capacitypedia and publication of Smart Grid Indicators report

The Research, Development, and Innovation Committee Chair provides an update on the launch of Capacitypedia platform and on the Smart Grid Indicators report, both of which were published during the Copenhagen Forum on 21-22 May 2026.

### 16.3.3 Grid connection queue management

The System Development Committee Chair provides a summary of the main finding of the ENTSO-E assessment on the grid connections topic. She explains the key messages considered by the group.

### 16.3.4 Strategy for open-source modelling for planning

The System Development Committee Chair informs about the preparation of a tool agnostic open-source strategy paper, along with a subsequent implementation roadmap to be developed in the second half of the year. She highlights the successful testing of the replication of TYNDP 2024 scenarios using an open-source tool chain (PyPSA).

### 16.3.5 TYNDP 2026 progress and engagement for Scenarios 2028

The System Development Committee Chair informs the Board about the progress of the TYNDP 2026. She outlines the major upcoming deliverables until the finalisation of the 2026 package. She introduces the preparation for the next TYNDP cycle, focusing on initiation and planned engagement for Scenarios 2028.

### 16.3.6 Implementation plan for recommendations from the Iberian and North Macedonian blackouts

The System Operation Committee Chair updates Board Members on the implementation plan for the recommendations from the Iberian and North Macedonian blackouts.

### 16.3.7 EU-UK cross-border flow exchanges

The System Operation Committee Chair updates Board Members on the recent developments of EU-UK intraday flow changes.

### 16.3.8 ACER's report on increasing cross-zonal capacity and flexibility in South-East Europe

The Market Committee Vice-Chair reports on the recent publication of the ACER's report on measures to increase cross zonal capacities. He explains that the process has been closely coordinated by the TSOs and that there is a public reaction to be made in the Market Stakeholder Committee.

### 16.3.9 Strategic Communication Project: Pillar II: Visual identity

The Chair of the Board refers Board Members to the information circulated in the session file, and points that the acting Convenor of PCG is available in case there are questions.

#### Decision

The Board:

- takes note of the ENTSO-E Roadmap on AI in TSO Operations as a comprehensive internal guidance document and acknowledges the preparation of a focused external version tailored for regulators and wider stakeholders, subject to RDIC approval foreseen early June 2026;
- takes note of the reporting from Research, Development and Innovation Committee regarding the launch of Capacitypedia and the publication of Smart Grid Indicators report;
- takes note of the ongoing TYNDP activities;
- acknowledges the update on Implementation plan for recommendations from the Iberian and North Macedonian blackouts;
- takes note of the status update on the cooperation with UK TSOs in relation to cross-border flow changes;
- takes note of the status update on ACER's report on increasing cross-zonal capacity and flexibility in South-East Europe; and
- takes note of the modernised visual identity of ENTSO-E and next steps in the implementation of Pillar II.

## 17. Debrief Copenhagen and Florence fora

The Chair of the Board refers Board Members to the information circulated in the session file, and points that the Chairs of the System Development Committees and of the Market Committee are available in case there are questions.

#### Decision

The Board acknowledges the debrief on the Copenhagen and Florence fora.

### **18. Agenda of 30 June Assembly meeting**

The President presents the draft agenda of the 30 June Assembly meeting.

#### **Decision**

The Board approves the 30 June 2026 Assembly meeting agenda, subject to changes discussed and agreed during the meeting.

### **19. Any other business**

### **20. Approval of decisions**

#### **Decision**

The Board approves the decisions of the 15-16 April 2026 Board meeting.

### **21. Board restricted session**

#### **Decision**

The Board Members note the reporting.

# ENTSO-E Board Meeting of 2-3 June 2026

**Date:** 2-3 June 2026

**Time:** 2 June, 12:00-18:30 CEST

3 June, 8:30-13:00 CEST

**Place:** Oslo

## LIST OF PARTICIPANTS

### *Chair of the Board*

|    |                 |     |        |
|----|-----------------|-----|--------|
| 1. | CORTINAS Damian | RTE | France |
|----|-----------------|-----|--------|

### *Vice-Chair of the Board*

|    |                   |     |         |
|----|-------------------|-----|---------|
| 1. | KAPETANOVIC Tahir | APG | Austria |
|----|-------------------|-----|---------|

### *Board Members*

|     |                              |           |             |
|-----|------------------------------|-----------|-------------|
| 1.  | BUDTZ Marie                  | Energinet | Denmark     |
| 2.  | CARLINI Enrico Maria         | TERNA     | Italy       |
| 3.  | DE LA TORRE RODRIGUEZ Miguel | REE       | Spain       |
| 4.  | FLOROU Alkisti               | IPTO      | Greece      |
| 5.  | FONCK Pascale                | Elia      | Belgium     |
| 6.  | HANSEN Frank-Peter           | TenneT    | Germany     |
| 7.  | KELLY Michael                | EirGrid   | Ireland     |
| 8.  | MUNTHE Kristin Lucie         | Statnet   | Norway      |
| 9.  | REIMANN Nell (excused)       | Swissgrid | Switzerland |
| 10. | WARZYWODA Remigiusz          | PSE       | Poland      |

### *President*

|    |               |      |                |
|----|---------------|------|----------------|
| 1. | BOLDIŠ Zbyněk | ČEPS | Czech Republic |
|----|---------------|------|----------------|

### *Vice-President*

|    |                                              |        |             |
|----|----------------------------------------------|--------|-------------|
| 1. | BARROS DE ALMEIDA DE GRAAFF Susana (excused) | TenneT | Netherlands |
|----|----------------------------------------------|--------|-------------|

### *Committees, LRG, PCG*

|    |                                                                   |     |        |
|----|-------------------------------------------------------------------|-----|--------|
| 1. | ARRIVÉ Olivier<br><i>Chair of the System Operations Committee</i> | RTE | France |
|----|-------------------------------------------------------------------|-----|--------|

|    |                                                                                                             |           |             |
|----|-------------------------------------------------------------------------------------------------------------|-----------|-------------|
| 2. | BOJAR Grzegorz<br><i>Chair of the Information and Communication Technologies Committee</i>                  | PSE       | Poland      |
| 3. | FORTELEONI Marco<br><i>Vice-Chair of the Research Dev. &amp; Innovation Committee</i>                       | Terna     | Italy       |
| 4. | GALVEZ Manuel <a href="#">(Online)</a><br><i>Vice-Convenor Policy of the Policy and Communication Group</i> | Elia      | Belgium     |
| 5. | JOHN Oliver <a href="#">(Online)</a><br><i>Chair of the Market Committee</i>                                | Amprion   | Germany     |
| 6. | LABRA Patricia <a href="#">(Online)</a><br><i>Chair of the System Development Committee</i>                 | REE       | Spain       |
| 7. | VAN LEEUWEN Thijs<br><i>Vice-Chair of the Market Committee</i>                                              | TenneT    | Netherlands |
| 8. | ZUBLER Stefanie<br><i>Vice-Chair of the Legal and Regulatory Group</i>                                      | Swissgrid | Switzerland |

#### **Invited**

|    |                         |      |                |
|----|-------------------------|------|----------------|
| 1. | DARQUENNES Theo         | RTE  | France         |
| 2. | KUGLER Ondřej           | ČEPS | Czech Republic |
| 3. | WACHTER-KOLLMANN Romana | APG  | Austria        |

#### **ENTSO-E Secretariat**

|     |                                                 |         |         |
|-----|-------------------------------------------------|---------|---------|
| 1.  | TWOHIG Sonya                                    | ENTSO-E | Belgium |
| 2.  | BARMSNES Kjell                                  | ENTSO-E | Belgium |
| 3.  | MELCHIOR Florence                               | ENTSO-E | Belgium |
| 4.  | GOUVERNEUR Bruno <a href="#">(Online)</a>       | ENTSO-E | Belgium |
| 5.  | GYULAY Zoltan                                   | ENTSO-E | Belgium |
| 6.  | HAESSEN Edwin <a href="#">(Online)</a>          | ENTSO-E | Belgium |
| 7.  | KUUSIK Maarja                                   | ENTSO-E | Belgium |
| 8.  | MACABEO Bertrand <a href="#">(Online)</a>       | ENTSO-E | Belgium |
| 9.  | MCLAUGHLIN Cara <a href="#">(Online)</a>        | ENTSO-E | Belgium |
| 10. | RICHT Nicolas                                   | ENTSO-E | Belgium |
| 11. | VENTURA Vera                                    | ENTSO-E | Belgium |
| 12. | VERSTRAETEN Christelle <a href="#">(Online)</a> | ENTSO-E | Belgium |
| 13. | ZEGERS Antony <a href="#">(Online)</a>          | ENTSO-E | Belgium |