

ENTSO-E Board meeting, 15-16 April 2026, Brussels

Date: 15-16 April 2026

Time: 15 April, 8:30-18:00 CEST

16 April, 8:30-13:00 CEST

Place: Brussels

MINUTES

1. Welcome, attendance, adoption of the draft agenda

The Chair of the Board welcomes the meeting participants.

Decision

The Board approves the agenda.

2. Approval of the minutes of 11-12 February Board meeting for publication

Decision

The Board approves the minutes of the 11-12 February 2026 Board meeting for publication.

3. 27 March 2026 General Assembly and 14 April 2026 CEO Workshop - Key Outcomes

The Chair of the Board and the President report the key outcomes of the 27 March 2026 General Assembly and the 14 April 2026 CEO Workshop to the Board. Board members exchange views on the key outcomes and how to integrate the feedback and guidance from the CEOs into the relevant topics at this Board meeting and the work of the Association.

Decision

The Board acknowledges the reporting on key outcomes of the 27 March 2026 General Assembly and 14 April 2026 CEO Workshop.

4. Strategic Roadmap Workshop

The Chair of the Board introduces the objective and the working methods of the Workshop. He briefly recalls the current ENTSO-E Strategic Roadmap and highlights the directions to update it. Board members and Committee Chairs provide their feedback on the proposals for priority work areas linked to the strategic goals of security, decarbonisation, and affordability and competitiveness, in order to finalise the Strategy proposal in time for the June Assembly. They also

discuss how to reflect the proposed prioritisation in the individual Association tasks from 2027 onwards.

Decision

The Board approves the proposed priority work areas and the proposed prioritisation approach to finalise the updated Strategic Roadmap.

5. ENTSO-E Vision for the Governance of the Internal Electricity Market (IEM)

The Chair of the Board introduces the topic. He outlines the process for preparing the ENTSO-E Vision for the Governance of the Internal Electricity Market paper so far. He presents the latest feedback received from the Committees. The Chair of the Board explains the link of this paper to the Strategic Roadmap and explains the next steps including the foreseen Assembly approval. He explains that the new proposed Strategy will be based on the following three documents: the new ENTSOE mission already approved, the strategy itself, and the Vision for the governance of the IEM.

Board Members exchange views, confirm the approach and provide guidance on way forward.

Decision

The Board:

- takes note of the status of the ENTSO-E Vision for the Governance of the Internal Electricity Market; and
- confirms the approach discussed and guidance given during the meeting for the finalisation of the document.

6. Annual Work Programme (AWP) 2027 Draft list of tasks

The Head of Business Planning Section presents the draft list of tasks of the Annual Work Programme of 2027. He confirms the alignment of this draft list with the on-going update of the Strategic Roadmap and the 2027 priorities. He presents the timing of the next steps leading to the approval of the 2027 Annual Work Programme by the Assembly.

Decision

The Board takes note of the Annual Work Programme 2027 draft list of tasks.

7.1. 28 April 2025 Blackout Recommendations: Organisation of ENTSO-E work

The Chair of the System Operation Committee presents the key recommendations from the Expert Panel's final report on the 28 April 2025 blackout in Spain and Portugal. He outlines the main implementation steps foreseen and how ENTSO-E is organising implementation work. Board

Members provide their guidance regarding the implementation of the recommendations. The Chair of the Board updates on recent developments following the publication of the report.

Decision

The Board:

- acknowledges the reporting on the 28 April 2025 grid incident Final Report; and
- confirms that this work should be part of the top priorities of the Association.

7.2. North Macedonia incident - Final Recommendations, Status Update and Communications Plan

The Chair of the System Operation Committee presents an update of the Expert Panel investigation on North Macedonia incident, explaining the areas for potential recommendations and announcing the main next steps towards publication of the Report.

Decision

The Board acknowledges the status update and takes note of the planned publication date for the final report on the North Macedonia incident.

8.1. Legislative initiatives (Board Group) – Grids Package

The Chair of the Board introduces the topic. The Chair of the System Development Committee presents the state of play of ENTSO-E positioning on the EU Grids Package. The Convenor of the Policy and Communications Group outlines recent ENTSO-E's engagement activities.

Decision

The Board takes note of the recent engagements on the EU Grids Package.

8.2. Other legislative initiatives including recent publications

The Convenor of the Policy and Communications Group presents an overview of upcoming legislative initiatives relevant for ENTSO-E/TSOs activity. She focuses on the following active legislative files: Capacity Allocation and Congestion Management 2.0, Connection Codes, Forward Capacity Allocation 2.0 and the White Paper on Deeper Electricity Market Integration.

Decision

The Board acknowledges the report on the latest legislative initiatives and takes note of the next steps.

9. Market analysis of electricity prices in the context of recent geopolitical development

The Market Committee Chair presents the recent electricity and gas price developments following the Middle East conflict, noting a sharp gas price increase (and corresponding electricity price rises in gas-dependent markets). He explains that analysis shows that price impacts were uneven across Europe, with stronger increases in Italy and Greece, while Nordic countries were largely insulated due to higher shares of wind, hydro and nuclear generation. He outlines the ongoing policy and industry pressure to address affordability and competitiveness, including renewed debate on marginal pricing and temporary mitigation measures. He confirmed continued support for marginal pricing as the most efficient short-term dispatch model.

Decision

The Board acknowledges the market analysis of electricity prices in the context of recent geopolitical developments.

10. ACER decision on ERAA 2025 and amended ERAA methodology

The Chair of the System Development Committee informs the Board on the ACER lead process to amend the ERAA methodology, and the status concerning the process to amend the ERAA 2025. She outlines the main points of the decision and presents the next steps for implementing the new methodology. Board Members have an exchange of views on additional guidance for ENTSO-E's approach to the future discussion on ERAA.

Decision

The Board:

- endorses the approach of the System Development Committee on the implementation of ERAA methodology; and
- acknowledges the status report concerning the approval of ERAA 2025.

11. TYNDP: Upcoming deliverables of TYNDP 2026 and preparations for TYNDP 2028

The Chair of the System Development Committee informs the Board about the progress of the TYNDP 2026. She outlines the major upcoming deliverables until the finalisation of the 2026 package. She also introduces the preparation for the next TYNDP cycle, starting with the development of the Key Policy Issues Paper which will define the strategic orientations to be followed and which will be submitted to Assembly approval. Board Members provide their guidance regarding priorities for the next TYNDP cycle.

Decision

The Board:

- takes note of the progress of the upcoming deliverables in TYNDP2026; and
- takes note of the preparation work for the setup of TYNDP 2028.

12. Regional Coordination Centres (RCCs) Restoration Task Methodology

The Chair of the System Operation Committee updates Board Members on the development of the Regional Coordination Centres (RCC) Restoration Task Methodology and presents proposals for the way forward.

Decision

The Board acknowledges the reporting of the Regional Coordination Centres Restoration Task Methodology and provides its guidance based on the proposed options.

13. Security of Critical Infrastructures

The Chair of the System Operations Committee and the Chair of the Information and Communication Technologies present for Board recommendation for Assembly approval the main recommendations of the Report prepared by the Task Force on Security of Critical Infrastructures: Improvement Opportunities and Policy Advocacy Proposal.

Decision

The Board recommends for Assembly approval the report entitled “*Security of Critical Infrastructures: Improvement Opportunities and Policy Advocacy Proposals*” from the Task Force Security of Critical Infrastructures.

14. ENTSO-E Governance Strategic Review Project: project update and guidance on clusters 1 and 2 (Prioritisation Strategy and Process simplification)

The President provides a status update on the Governance Strategic Review Project and briefly recalls the next steps for finalising the Recommendations Report, which will be submitted to the Assembly for approval on 30 June 2026. He gives the floor to the Chair of the Board for an update on the work done and, on the actions, undertaken on the Prioritisation Strategy and Process simplification clusters, that are led by the Board. Board Members provide their guidance to the Chair.

Decision

The Board notes the status reporting on the Governance Strategic Review Project.

15. EU Space Programme: proposed outreach to the European Commission and the European Space Agency

The Chair of the Research, Development and Innovation Committee (RDIC) presents the proposed approach for ENTSO-E engagement with the European Commission and the European Space Agency on the use of EU space-enabled services for electricity system resilience. He explains that the proposal aims to position TSOs as recognised operational users of EU space services, ensures that their requirements are reflected in future programme development, and enable coordinated, cost-effective adoption across Members.

Decision

The Board supports the proposed approach to engage with the European Commission and the European Space Agency on the use of space-enabled services for electricity system resilience.

16. EU DSO Entity – Cooperation Framework and common Work Plan 2026

The Convenor of the Board Group TSO-DSO presents the Enhanced Cooperation Framework and common Work Plan 2026 developed jointly by ENTSO-E and DSO Entity; both of which are submitted for approval. The Convenor informs the Board about the other ongoing activities supervised by Board Group TSO-DSO.

Decision

The Board:

- takes note of the reporting from the Board Group TSO-DSO;
- approves the Enhanced Cooperation Framework between ENTSO-E and EU DSO Entity;
- authorises the ENTSO-E Secretary-General to sign the updated Memorandum of Understanding and the Connection Agreement on Joint Website and Common IT Platforms; and
- approves the TSO-DSO Work Plan 2026.

17. Closure of the Network Codes and Clean Energy Package Implementation Programme (NCCIP) and proposed next steps

The Referent Board member presents the background and the steps taken to propose to the Board the closure of the Network Codes and Clean Energy Package Implementation Programme (NCCIP) Board Group. He provides the reasons and the proposed way forward to ensure business continuity.

Decision

The Board:

- thanks the Network Codes and Clean Energy Package Implementation Programme Convenor for the work done under her leadership;
- decides to close the Network Codes and Clean Energy Package Implementation Programme (NCCIP) Board Group; and
- asks the Secretariat to ensure a business continuity plan and a smooth transition of the remaining activities.

18. Ethics Charter for Elected Office holders – for Board recommendation

The Chair of the Board briefly recalls the background of the current proposal to develop a Code of Ethics for elected office holders, related to the recent adoption by the Board of the Code of Business Conduct, including the Whistleblowing policy, applicable to ENTSO-E Staff and contractors. He recalls that the principles expected to be covered in the Ethic Charter have been presented to the Assembly for guidance in December 2025 Assembly meeting and that based on the positive feedback received, the current draft is proposed to the Board.

Decision

The Board notes the on-going work on the Ethics Charter for Elected Office Holders.

19. TEİAŞ Observer Membership Agreement status report and next steps – for guidance

The Chair of the Board provides an update on the recent developments concerning the renewal of the Observer Member status of TEİAŞ. Board Members exchanges views and guidance on the way forward in view of the expiration on 30 June 2026 of the Letter of Agreement on the Extension of the current Observer Membership Agreement with TEİAŞ.

Decision

The Board:

- takes note that the 6-month extension of TEİAŞ Observer Membership Agreement ends on 30 June 2026;
- takes note of the actions and the efforts to find a solution; and
- agrees with the proposed way forward discussed during the meeting.

20. Preparation for the Copenhagen Forum

The Chair of the System Development Committee provides an overview of the organisation details regarding the Industry Forum that will take place on 21 and 22 May in Copenhagen. The Chair

provides further information on the expected topics that ENTSO-E is asked to present and presents an amended proposal for the ENTSO-E delegation to attend the Forum.

Decision

The Board approves the updates provided regarding the preparation of and participation at the Copenhagen Forum.

21.1. UK TSOs Cooperation - Update on flow changes

The Chair of the System Operation Committee updates Board Members on the recent developments of intraday flow changes and on the related status of discussions with the UK TSOs in the context of the cooperation foreseen in the Working Arrangements.

Decision

The Board takes note of the status update on the cooperation with UK TSOs in relation to flow changes.

21.2. UK TSOs Cooperation - 13 April 2026 Working Arrangement Coordination (WAC) Meeting with UK TSO NESO Update

The Referent Board member on UK TSO matters introduces the topic. He recalls that the third bi-annual coordination meeting with the UK TSOs in the context of the Working Arrangements took place on 13 April 2026 in Brussels. He explains that amongst the topics addressed in the context of the bilateral exchange of information and legislative developments of common interest, ENTSO-E and UK TSOs representatives discussed the recent EU Council decision authorizing the opening of the negotiations with the UK the EU - UK Agreement Negotiations on UK participation in the Internal Energy Market. He then explains that both sides reported on the progress made in the Joint Work Programme on Security of Critical Infrastructure, Offshore, Efficient use of Interconnectors and Knowledge Sharing.

Decision

The Board acknowledges the update on the 13 April 2026 Working Arrangements (WAC) Meeting.

22.1 Resources committee report – Update on the 2027 Annual Planning

The Chair of the Resources committee (Rc) provides an update on the 2027 Annual Planning and in particular on the implementation of the top-down budget approach that has been further discussed and developed by the Rc during its 13 February 2026 meeting and 12 March 2026 Extraordinary

meetings. He presents the Budget Envelopes per Committee/LRG/PCG as well as the cross-Committees efficiencies proposals.

Decision

The Board takes note of the update on the 2027 Annual Planning.

22.2 Resources committee report – Other reporting

The Chair of the Resources committee presents the reporting of the topics addressed by the Rc during its 13 February Rc and 12 March 2026 Extraordinary Rc meetings. It includes, in addition to the 2027 Annual Planning and Budget (see Board agenda item 22.1), the Finance report, the Procurement report, the People, Talent and Culture report, the reporting on major expenditures projects, an update on compliance and internal audit and an update on the Association structure and efficiencies initiative.

Decision

The Board takes note of the Resources committee updates, including the reporting of the 13 February 2026 Resources committee meeting and of the 12 March 2026 extraordinary Resources committee meeting.

23.1 Secretary-General updates

The Secretary-General provides a debrief on high-level engagement activities and other developments that Board Members should be informed about since the 11-12 February 2026 Board meeting.

Decision

The Board acknowledges the report of the Secretary-General.

23.2 Board Groups reporting

23.2.1 Offshore Board Group reporting

The Convenor of the Offshore Board Group gives an update on the recent activities of the Board Group and introduces one of the activities as the vision library, a pilot platform of strategic messages for effective communication and onboarding.

23.2.3 Finance Advisory Group reporting

The interim Convenor of the Finance Advisory Group provides a debrief on the recent Group meeting and presents the way forward regarding the upcoming external engagement.

Decision

The Board:

- acknowledges the reporting from the Offshore Board Group; and
- acknowledges the reporting from the Finance Advisory Group.

23.3 Committee updates

23.3.1 European Awareness System (EAS) next generation implementation – status update

The Chair of the Information & Communication Technology Committee gives a status report on European Awareness System next generation implementation.

23.3.2 RDI Implementation Plan: status update ahead of public consultation

The Chair of the Research, Development and Innovation Committee Chair informs on status of the “RDI Implementation Plan 2026-2030” ahead of the public consultation phase. He outlines that the Implementation Plan draft defines thirteen Project Concepts (PCs) that has been developed by the TSOs in alignment with the last RDI Roadmap (2024). He further explains that each PC is a high-level project blueprint that TSOs can use as a common basis to launch projects addressing specific power system innovation challenges. He announces that the public consultation will be launched soon, for period of four weeks and that publication is planned for June 2026.

23.3.3 Market Design Paper on Congestion Management Solution: status and next steps before publication

The Chair of the Market Committee reports on the status of the Market Design Paper on Congestion Management Solutions. He details that the paper identifies and evaluates a toolkit of fourteen different options available to policymakers to address their specific congestion challenges. He explains that draft policy recommendations are being finalised after cross-Committee review and that Market Committee approval is planned in May, ahead of publication.

23.3.4 Energy Union Task Force (EU TF) / ACER - Measures to increase cross-zonal capacities and flexibility in Central-East and South-East Europe

The Chair of the Market Committee reports on the work done in the context of the ACER initiative to increase cross border transmission capacities. He outlines that TSOs have shared the existing best practices, and that ACER will build some recommendations to be delivered to EC by end of April. He announces that TSOs raised reservations about the practical implementation of all recommendations.

Decision

The Board takes note of the status update of European Awareness System (EAS) next generation implementation, of the update on status and next steps of the Research, Development & Innovation Implementation Plan 2026-2030, of the Market Design Paper on Congestion Management Solutions and of the next steps, and of the Energy Union Task Force (EU TF) / ACER - Measures to increase cross-zonal capacities and flexibility in Central-East and South-East Europe.

24. Any other business**25. Approval of decisions****Decision**

The Board approves the decisions of the 15-16 April 2026 Board meeting.

26. Board restricted session

The Chair of the Board recalls that following the termination of the mandate of the last Finance Advisory Group Convenor on 31 January 2026 and the appointment of the *ad-interim* Convenor from 12 February 2026 until today's Board election, Board Members are now asked to appoint the Finance Advisory Group Convenor for a 2-year mandate, based on the applications received that have been circulated to Board members.

Board members also discuss other matters relevant to their duties for Secretariat supervision.

Decision

The Board appoints Oliver Strangfeld and Andreja Sevnik as Finance Advisory Group Co-Convenors for a two-year mandate starting as from 16 April 2026.

ENTSO-E Board Meeting of 15-16 April 2026

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Time: 15 April, 8:30-18:00 CEST
 16 April, 8:30-13:00 CEST
Place: Brussels

LIST OF PARTICIPANTS

Chair of the Board

1.	CORTINAS Damian	RTE	France
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Vice-Chair of the Board

1.	KAPETANOVIC Tahir	APG	Austria
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Board Members

1.	BUDTZ Marie	Energinet	Denmark
2.	CARLINI Enrico Maria	TERNA	Italy
3.	DE LA TORRE RODRIGUEZ Miguel	REE	Spain
4.	FONCK Pascale	Elia	Belgium
5.	HANSEN Frank-Peter (Online)	TenneT	Germany
6.	KELLY Michael (Online)	EirGrid	Ireland
7.	MUNTHE Kristin Lucie	Stattnet	Norway
8.	REIMANN Nell	Swissgrid	Switzerland
9.	WARZYWODA Remigiusz	PSE	Poland

President

1.	BOLDIŠ Zbyněk	ČEPS	Czech Republic
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Vice-President

1.	BARROS DE ALMEIDA DE GRAAFF Susana (excused)	TenneT	Netherlands
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Committees, LRG, PCG

1.	ARRIVÉ Olivier <i>Chair of the System Operations Committee</i>	RTE	France
2.	BOJAR Grzegorz	PSE	Poland

Chair of the Information and Communication Technologies Committee

3.	FALBREDE Maximilian <i>Chair of the Legal and Regulatory Group</i>	Amprion	Germany
4.	GALVEZ Manuel (Online) <i>Vice-Convenor of the Policy and Communication Group</i>	Elia	Belgium
5.	JOHN Oliver <i>Chair of the Market Committee</i>	Amprion	Germany
6.	LABRA Patricia <i>Chair of the System Development Committee</i>	REE	Spain
7.	PELLEGATTA Anna <i>Convenor of the Policy and Communication Group</i>	TERNA	Italy
8.	SALOBIR Uroš <i>Chair of the Research Dev. & Innovation Committee</i>	ELES	Slovenia

Invited

1.	DARQUENNES Theo	RTE	France
2.	ELSKAMP Fokke (Online)	TenneT	Netherlands
3.	KUGLER Ondřej	ČEPS	Czech Republic
4.	WACHTER-KOLLMANN Romana	APG	Austria

ENTSO-E Secretariat

1.	TWOHIG Sonya	ENTSO-E	Belgium
2.	BARMSNES Kjell	ENTSO-E	Belgium
3.	MELCHIOR Florence	ENTSO-E	Belgium
4.	CSETE Mark	ENTSO-E	Belgium
5.	FORESTI Marco	ENTSO-E	Belgium
6.	GOUVERNEUR Bruno	ENTSO-E	Belgium
7.	GYULAY Zoltan	ENTSO-E	Belgium
8.	HAESEN Edwin	ENTSO-E	Belgium
9.	KUUSIK Maarja	ENTSO-E	Belgium
10.	MACABEO Bertrand	ENTSO-E	Belgium
11.	MCLAUGHLIN Cara	ENTSO-E	Belgium
12.	RICHET Nicolas	ENTSO-E	Belgium
13.	VENTURA Vera	ENTSO-E	Belgium
14.	VERSTRAETEN Christelle	ENTSO-E	Belgium
15.	ZEGERS Antony	ENTSO-E	Belgium