

ENTSO-E Board meeting, 11-12 February 2026, Brussels

Date: 11-12 February 2026

Time: 11 February, 12:00-18:00 CET
12 February, 8:30-13:00 CET

Place: Brussels

MINUTES

1. Welcome, attendance, adoption of the draft agenda

The Chair of the Board welcomes the meeting participants. He gives the floor to Eleni Charpantidou. Eleni Charpantidou announces that today's is her last Board meeting as she is leaving IPTO. The Chair of the Board on behalf of the Board and of all Office Holders thanks Eleni for her work and achievements during her mandate and wish her good luck in her career move. The Chair of the Board announces that a dedicated election will be organised for her replacement to the Board.

Decision

The Board approves the agenda.

2. Approval of the minutes of 17 December Board meeting for publication

Decision

The Board approves the minutes of the 17 December 2025 Board meeting for publication.

3. 2027 Annual Planning and Budget process

The Chair of the Resources committee (Rc) introduces the topic. The Secretary-General presents the main outcome of the Resources committee Workshop on the new Budget and Planning Process which was held on 27 January 2026 with the Committees and LRG Chairs and with the Policy and Communication Group Convenor. She presents the proposed revised top-down budget process with the definition of the Overall Budget Envelope. She then details the annual planning timeline for 2027 including for the proposed 2027 Overall Budget Envelope that will be submitted for Assembly approval. Finally, she gives an update on the definition of the budget envelopes at lower Association level and efficiencies initiatives.

Decision

The Board:

- approves the new Annual Planning and Budget process for 2027 and onwards based on the December Assembly decision; and
- recommends to the Assembly to approve the Overall Budget Envelope that should be used to initiate the budget process for 2027.

4. Grids package progress and advocacy

The Chair of the System Development Committee presents the state of play on ENTSO-E positioning on the EU Grids Package, the recommendations of the System Development and Market Committees, and the guidance from Assembly through the dedicated webinar. The Convenor of the Policy and Communication Group concludes with an overview of recent engagement activities. Board members have an exchange of views on ENTSO-E's positioning.

Decision

The Board takes note of the input from the System Development Committee and the Market Committee and guidance from the Assembly to the advocacy strategy.

5. ERAA update with focus on methodology approval

The Chair of the System Development Committee informs the Board on the ACER lead process to amend the ERAA methodology. She outlines the input provided by ENTSO-E on ACER's draft decision also in the context of the oral hearing. Board members have an exchange of views on additional guidance for ENTSO-E's approach to the future discussion on ERAA.

Decision

The Board:

- takes note of the process steps of the ACER decision on the revised ERAA methodology, and the response sent by ENTSO-E on their preliminary decision; and
- provides guidance on the next steps.

6. Smart Grid Indicators: strategy for engagement and next steps ahead of Copenhagen Forum

The Research, Development and Innovation Committee (RDIC) Chair updates the Board on the status of the Smart Grid Indicators work and seeks guidance for the next steps ahead of the Infrastructure Forum 2026.

Decision

The Board acknowledges the reporting on the status of the Smart Grid Indicators, ahead of the Infrastructure Forum 2026 and provides guidance on the next steps.

7. 28 April 2025 blackout

The Chair of the System Operation Committee presents an update of the expert panel investigation on the 28 April 2025 blackout in Spain and Portugal, explaining the areas for potential recommendations, the main discussion points and the expected timeline.

The Chair of the Board and Policy and Communications Group Convenor present the communication plan linked to the publication of the final report of the Expert Panel's investigation.

Decision

The Board:

- takes note of the progress of the investigation of the 28 April 2025 grid incident; and
- approves the communication plan for the release of the Final Report on the 28 April 2025 blackout.

8. Strategic Roadmap

The Chair of the Board presents the current version of the Strategic Roadmap. He outlines the key strategic goals developed based on the Board debate, after the feedback from the December Assembly meeting. He explains the next steps in the process and the involvement of the CEOs into the finalisation of the Roadmap.

Decision

The Board approves the proposed approach and next steps to update the Strategic Roadmap.

9. ENTSO-E Vision for the Governance of the Internal Electricity Market (IEM)

The Chair of the Board presents the status of the ENTSO-E Vision for the Governance of the Internal Electricity Market. He summarises the updates made since the last meeting and outlines the inputs received from the Committees so far. Lastly, he clarifies the next steps.

Decision

The Board takes note of the status of the ENTSO-E vision for the governance of the Internal Electricity Market.

10. Strategic Communication Project

The Convenor of the Policy Communication Group (PCG) presents the progress on the Strategic Communication Project and its first deliverables. The PCG Convenor presents three options for a new tagline and presents the recommendation from PCG. The PCG Convenor outlines the website audit

and the recommendation and announces the launch of the next phases of the project (visual identity and website/digital platforms) after the Board meeting.

Decision

The Board:

- notes the progress on the Strategic Communication Project and next steps;
- provides guidance on the tagline options presented during the meeting;
- notes the website audit and recommendations; and
- notes the launch of the next phases of the Project.

11. Task Force Security of Critical Infrastructures current approach

The System Operations Committee Chair informs the Board about the state of play of the ENTSO-E Task Force Security of Critical Infrastructures, created to strengthen the Association’s capability to address emerging physical, cyber and hybrid threats to the power system. He reports that the Task Force has initiated three workstreams that mirror the approach decided to develop the recommendations for the topics analysed so far. He explains that the Board is now invited to acknowledge progress on the Task Force’s analytical work, stakeholder engagement, and early recommendations to improve the resilience of the European power system.

Decision

The Board:

- acknowledges the update on the Task Force Security of Critical Infrastructures; and
- confirms that the proposed approach is in line with the set objectives for the Task Force.

12. DSO-TSO Joint Statement on EU Procurement

The Chair of the Board and the Chair of the System Development Committee present a proposed statement that is developed jointly with the EU DSO Entity on European public procurement, in context of the European Commission’s initiative to review the relevant legislation.

Decision

The Board approves the TSO DSO Joint Statement on Public Procurement and its publication.

13. Governance Strategic Review Project – Project update and link between Board output and the GSR project work

The President provides an update on the Governance Strategic Review Project. He recalls the completion of the first phase of the Project with the delivery of the Strategic Diagnosis Report. He highlights that the focus is now on the developments of the draft Recommendation and options for initial discussion in the March Assembly. The Chair of the Board explains on which areas the

involvement of the Board is asked and refers to the on-going work. Board members exchange their views on the work undertaken by the Board and on the Project update.

Decision

The Board:

- acknowledges the status update on the Governance Strategic Review Project;
- gives guidance on the on-going work under its remit and its interaction with the other areas of action; and
- acknowledges the measures already under way or implemented.

14. External Advisory Group membership

The Secretary-General presents to the Board the work conducted by the External Advisory Group (EAG) in 2024 and explains that the mandates of the EAG members are expiring shortly. She seeks for guidance from the Board on the proposed profiles for the new mandate of the EAG members. Board members have an exchange of views on principles for the EAG future membership.

Decision

The Board:

- acknowledges the end of the mandate of the Members of the External Advisory Group; and
- provides guidance on the next steps.

15. Finance Advisory Group convenorship – appointment ad interim

The Chair of the Board provides an update on the call for nominations for the position of Convenor of the Finance Advisory Group and introduces the proposal to appoint an ad-interim Convenor to ensure continuity.

Decision

The Board:

- thanks Dr. Rainer Pflaum for his leadership and contributions as Convenor of the Finance Advisory Group; and
- appoints an ad-interim Convenor for the Finance Advisory Group for a mandate starting on 12 February 2026 until the Board appoints the new convenor.

16. ENTSO-E – EU DSO Entity

The Convenor of the Board Group TSO-DSO presents the status of the revised Cooperation Framework with the EU DSO Entity, highlights the developments of the common workplan for 2026 and shares the outcomes of the Board Group discussions regarding the cooperation with other DSO

organisations. The Convenor informs the Board that the Cooperation Framework and the common workplan for 2026 will be finalised and submitted to Board for approval in its next meeting.

Decision

The Board:

- acknowledges the reporting of the status of the Cooperation Framework with the EU DSO Entity;
- acknowledges the development of the annual TSO-DSO workplan for 2026, jointly drafted by ENTSO-E and EU DSO Entity; and
- acknowledges the views of the Board Group regarding the extension of TSO-DSO collaboration to DSO associations.

17. TEİAŞ update

The Chair of the Board provides a status update following the Assembly decision of December 2025 and confirms the extension of the Observer Membership Agreement with TEİAŞ until 30 June 2026. He outlines the pending actions.

Decision

The Board takes note of the reporting.

18. Cooperation with UK TSOs with focus on the flow changes

The Referent Board member on UK TSO matters introduces the topic. He recalls that the second bi-annual coordination meeting with the UK TSOs in the context of the Working Arrangements took place on 1 December 2025. He announces that the next one is foreseen in April 2026. He gives the floor to the Chair of the System Operation Committee for a reporting. The Chair of the System Operation Committee updates Board members on the recent developments of intraday flow changes and on the related status of discussions with the UK TSOs.

Decision

The Board takes note of the update on the cooperation with UK TSOs with focus on flow changes.

19.1 Secretary-General updates

The Secretary-General provides a debrief on high-level engagement activities and other developments that Board members should be informed about since the 17 December 2025 Board meeting.

Decision

The Board acknowledges the report of the Secretary-General.

19.2 Committees / Board Groups updates

19.2.1 Flexibility: next steps of RDIC work

The Research, Development and Innovation Committee (RDIC) Chair updates Board members on the results of the scoping exercise for a possible future study in the area of system flexibility. The Chair informs Board members about relevant cross-Committee initiatives.

19.2.2 Connection codes – status update

The System Development Committee (SDC) Chair informs Board members about progress on the connection network codes, including a recent published position paper and upcoming work on new requirements and guidance documents. She reports that the Commission expressed an intention to start the legislative adoption process, without a clear timeline yet.

19.2.3 CACM 2.0 – status update

The Market Committee Chair informs about the CACM and SOGL amendment possible next steps considering the latest planning information received from the Commission.

19.2.4 Offshore Board Group reporting

The Convenor of the Offshore Board Group gives an update on the recent activities of the Group.

19.2.5 Finance Advisory Group reporting

The Head of Business Planning provides an update on recent activities of the Finance Advisory Group.

19.2.6 NCCIP reporting – including ToR update

The Board member and Convenor of the NCCIP (NCCG) gives an update of the key activities under the Group, including the timeline for the approval of new Terms of Reference of the Group. He announces that Committees/LRG Chairs are invited to join the yearly Workshop scheduled on 13 and 14 April 2026 in Brussels.

Decision

The Board:

- acknowledges the reporting from the Research Development and Innovation Committee Chair on future work;
- takes note of the status of the Connection Network Codes adoption timeline;
- takes note of the status of the Capacity calculation and Congestion management 2.0 update;
- acknowledges the reporting from the Board Offshore Group;

- acknowledges the reporting from the Finance Advisory Group and the EIB webinar for Assembly members; and
- acknowledges the reporting from Network Codes and Clean Energy Package Implementation Programme (NCCIP) – Network Codes Consistency Group (NCCG).

20. Agenda of 27 March Assembly meeting – for Board approval

The President presents the draft agenda of the 27 March 2026 Assembly meeting.

Decision

The Board approves the 27 March 2026 Assembly meeting agenda.

21. Any other business

21.1 EC and EnC Fora

The Head of the Business Planning Section explains the dates and venues of the EC and EnC fora in 2026 and proposes the ENTSO-E delegation.

Decision

The Board approves the delegation proposals for the 2026 annual EC and the EnC Athens fora as proposed and mandates the delegation to prepare messages and represent ENTSO-E based on approved ENTSO-E positions.

21.2 Possible cooperation with South-East Asia (ASEAN) TSOs – for guidance

The Chair of the Board presents the background and the assessment of the cooperation proposed by the European Commission’s DG International Partnerships. Board members note that ENTSO-E Members can provide direct expert support to the proposed cooperation, especially considering that this possible cooperation is not in the focus of ENTSO-E activities.

21.3 General Court ruling of 4 February 2025 (Case T-127/21)

Board members are updated about the recent ruling from the General Court concerning the appeal against a letter addressed by the EC to Swissgrid forbidding Swissgrid participation to the balancing platform. The LRG Chair clarifies that LRG will examine the ruling in detail to consider its implications and its implementation on the future decisions of ENTSO-E.

22. Approval of decisions

Decision

The Board approves the decisions of the 11-12 February 2026 Board meeting.

23. Board restricted session

Decision

The Board Members note the reporting.

ENTSO-E Board Meeting of 11-12 February 2026

Date: 11-12 February 2026
Time: 11 February, 12:00-18:00 CET
 12 February, 8:30-13:00 CET
Place: Brussels

LIST OF PARTICIPANTS

Chair of the Board

1.	CORTINAS Damian	RTE	France
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Vice-Chair of the Board

1.	KAPETANOVIC Tahir	APG	Austria
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Board Members

1.	BUDTZ Marie (excused)	Energinet	Denmark
2.	CARLINI Enrico Maria (Online)	TERNA	Italy
3.	CHARPANTIDOU Eleni	IPTO	Greece
4.	DE LA TORRE RODRIGUEZ Miguel	REE	Spain
5.	FONCK Pascale	Elia	Belgium
6.	HANSEN Frank-Peter	TenneT	Germany
7.	KELLY Michael	EirGrid	Ireland
8.	MUNTHE Kristin Lucie	Stattnet	Norway
9.	REIMANN Nell	Swissgrid	Switzerland
10.	WARZYWODA Remigiusz	PSE	Poland

President

1.	BOLDIŠ Zbyněk (Online)	ČEPS	Czech Republic
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Vice-President

1.	BARROS DE ALMEIDA DE GRAAFF Susana (Online)	TenneT	Netherlands
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Committees, LRG, PCG

1.	ARRIVÉ Olivier <i>Chair of the System Operations Committee</i>	RTE	France
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2.	BOJAR Grzegorz <i>Chair of the Information and Communication Technologies Committee</i>	PSE	Poland
3.	FALBREDE Maximilian <i>Chair of the Legal and Regulatory Group</i>	Amprion	Germany
4.	JOHN Oliver <i>Chair of the Market Committee</i>	Amprion	Germany
5.	LABRA Patricia <i>Chair of the System Development Committee</i>	REE	Spain
6.	PELLEGATTA Anna <i>Convenor of the Policy and Communication Group</i>	TERNA	Italy
7.	SALOBIR Uroš <i>Chair of the Research Dev. & Innovation Committee</i>	ELES	Slovenia

Invited

1.	DARQUENNES Theo	RTE	France
2.	ELSKAMP Fokke (Online)	TenneT	Netherlands
3.	KUGLER Ondřej (Online)	ČEPS	Czech Republic
4.	WACHTER-KOLLMANN Romana	APG	Austria

ENTSO-E Secretariat

1.	TWOHIG Sonya	ENTSO-E	Belgium
2.	MELCHIOR Florence	ENTSO-E	Belgium
3.	GOUVERNEUR Bruno (Online)	ENTSO-E	Belgium
4.	GYULAY Zoltan	ENTSO-E	Belgium
5.	HAESEN Edwin	ENTSO-E	Belgium
6.	KUUSIK Maarja	ENTSO-E	Belgium
7.	MACABEO Bertrand	ENTSO-E	Belgium
8.	MCLAUGHLIN Cara (Online)	ENTSO-E	Belgium
9.	RICHET Nicolas	ENTSO-E	Belgium
10.	TALESKI Ivan	ENTSO-E	Belgium
11.	VENTURA Vera	ENTSO-E	Belgium
12.	VERSTRAETEN Christelle	ENTSO-E	Belgium
13.	ZEGERS Antony	ENTSO-E	Belgium