

ENTSO-E Board meeting, 2 July 2025, Brussels

Date: 2 July 2025

Time: 10:00 – 15:30 (CEST)

Place: Brussels

MINUTES

1. Welcome, attendance, adoption of the draft agenda

The Chair of the Board welcomes the participants and presents the objectives of the meeting, the first of the new mandate after the recent elections.

Decision

The Board approves the agenda.

2. Governance and Roles

2.1 ENTSO-E Governance – Roles and Processes, Principles of good Governance

The Chair of the Board and the General Counsel outline the governance of the Association, describing the competencies of the various bodies of the Association, their interplay, the decision-making process, the role of the Board, the fiduciary duty of the Board members and the working principles of the Board Groups.

2.2 Organisation of the Board Work, Description of Board Related Roles

The Chair of the Board presents the organisation of the Board work and the principles for the good functioning of the Board that should strive for the right balance between being agile and well structured, content-focused but with good processes and oversight. He stresses that the Board functions as a Body, where each Board member brings a specific background (geographical, functional) to work in the best interest of the whole association. The Chair of the Board presents the current Board related roles.

Decision

The Board acknowledges the list of roles and projects where their active contribution is expected.

2.3. Approach to Appointment and Transition of Board Roles

The Chair of the Board presents the approach to Board roles' appointment that is expected to take place mostly during the 17 September 2025 Board meeting and proposes some principles to ensure business continuity and the transition up to the September meeting.

Decision

The Board:

- prolongs the duration of the mandate of Tahir Kapetanovic as Vice-Chair of the Board until the 17 September 2025 Board meeting;
- appoints *ad interim* until the 17 September 2025 Board meeting, the following persons in the following positions:
 - for the Resources committee (Rc): Tahir Kapetanovic in the position of Rc Chair, Nell Reimann and Eleni Charpantidou as Rc members;
 - for the Offshore Board Group: ENTSO-E Vice-President Susana De Almeida de Graaf in the position of a Convenor for the Offshore Board Group; Enrico Carlini and Michael Kelly, in the position of Board representatives;
 - for the EU Grid Legislative Initiatives Board Group: the Chair of the Board in the position of Convenor; Kristin Munthe, Eleni Charpantidou, Miguel de la Torre Rodriguez and Remigiusz Warzywoda in the position of Board representatives;
 - for the TSO-DSO Board Group: Tahir Kapetanovic in the position of Convenor and Remigiusz Warzywoda in the position of Board representative;
 - for the Finance Advisory Group: Kristin Munthe in the position of Board representative;
 - for NCCIP: Miguel de la Torre Rodriguez in the position of Board representative
 - in the position of Referent Board member for South-Eastern Europe matters: Eleni Charpantidou;
 - in the position of Referent Board member for UK TSOs matters: Michael Kelly; and
- prolongs the duration of the mandates of the current Policy and Communication Group (PCG) Convenor and of the two current PCG Vice-Convenors at the latest until the 20 November 2025 Board meeting.

2.4 Proposal for an ENTSO-E Code of Ethics for Elected Office Holders

The Chair of the Board introduces the topic. He gives the floor to the General Counsel for presenting the current initiative at Secretariat level to develop for staff and contractors a Code of Business Conduct and a Whistleblowing policy. He presents the proposal for an ENTSO-E Code of Ethics for elected Office Holders. Board members, Committees/LRG Chairs and the President exchange on the proposal and the next steps.

Decision

The Board acknowledges the proposal to develop an ENTSO-E Code of Ethics for Elected Office Holders.

3. Main Strategic Initiatives that may need Board guidance in 2025

3.1 Review of ENTSO-E strategic roadmap

The Chair of the Board introduces the ENTSO-E Strategic Roadmap and explains that a revision exercise will be carried out in 2025.

3.2 Advocacy on legislative initiatives

The Convenor of Policy and Communication Group presents the upcoming legislative priorities for ENTSO-E especially the soon to be released EU Grid Action Plan and the work being conducted in replying to the EC public consultation.

3.3 28 April blackout

The Chair of the System Operations Committee presents the key facts known about the blackout, the progress of the investigation performed by the Expert Panel and the communication strategy implemented by ENTSO-E to foster transparency about this investigation.

3.4 Security of critical infrastructure

The Chair of the System Operations Committee presents the development of the topic during the first part of the year, reminding about the decisions taken by the Board and the Assembly that facilitated the creation of a dedicated Task Force on security of critical infrastructures. The Task Force will provide guidance on how to better improve the coordination between TSOs on the security domain and will provide expert guidance on any legislative initiatives in the security area.

3.5 TYNDP

The Chair of the System Development Committee presents an overview of the Ten-Year Network Development Plan 2024 results, and focuses on relevant points to keep quality, efficiency and trust high. This includes efforts on attracting TSO resources, further communication on how innovative solutions are included in grid planning, and opportunities for open-source tool strategies.

3.6 ERAA 2024/2025

The Chair of the System Development Committee presents progress on the ACER decision for ERAA2024, the operational work of ERAA2025, and preparations for a new draft ERAA methodology that goes into public consultation soon.

3.7 Offshore

The Head of System Development Section presents the achievements over the past two years under the Offshore Board Group. He explains the future needs and the possible options to continue the cross-Committee work on offshore. The *ad interim* Convenor for the Offshore Board Group presents the timeline for making a proposal to be presented at the 17 September 2025 Board meeting.

3.8 Market Committee points

The Market Committee Chair highlights the key points from the Market Committee's perspective for the second part of the year 2025. He mentions the cost and revenue sharing mechanisms, the legislative measures and implementation challenges related to electricity markets, the policy papers related to market design and the regulatory framework, the reporting and the transparency platform.

3.9 ICT strategy implementation and resources

The Information & Communication Technologies Committee Chair presents the status of the ENTSO-E ICT Strategy Implementation Plan. He explains the approach taken in implementing the 36 initiatives defined in the ENTSO-E ICT Strategy document. He informs that, to make an efficient use of the limited resources available, a list of 5 priority Initiatives has been identified by ICTC Members and grouped into 5 Projects and Focus Areas.

3.10 Flexibility needs assessments (national and European)

The Research Development & Innovation Committee Chair presents the current efforts to scope the future work on Flexibility Needs. Next steps will consider possible work and support for the national implementation of the mandated Flexibility Needs Assessment Methodology and build on relevant past studies from ENTSO-E and any system-relevant considerations. Alignment with other EU-wide activities will be made.

3.11 Energy Community regional cooperation

The Market Committee and LRG Chairs present the status of the cooperation among the Energy Community TSOs and their EU neighbours. They outline the status of the CCR configuration proposals as well as the next steps related to drafting of the proposal to set up the new System Operation Regions for the Energy Community TSOs. The Chairs stress the importance of continued Board guidance and involvement via the referent Board Member for the South-Eastern Europe matters.

3.12 TEIAS Observer renewal

The Chair of the Board explains the currently on-going process for the renewal of the Observer status of TEİAŞ.

3.13 2026 ENTSO-E Budget and Resources

The Secretary-General reminds the timeline for the 2026 Annual Planning highlighting the next steps after the summer break with the preparation of the 2026 Final Budget and Resources Proposals including the 5-Year Plan based on the 2026 Annual Work Programme expected to be submitted for Assembly approval in October. The Secretary-General stresses the importance of continued guidance and support from the Board to ensure smooth October Assembly approval.

3.14 Working Arrangements coordination meeting with UK TSOs and associated topics

The LRG Chair presents the cooperation structure put in place with the UK TSOs by the Working Arrangements. He explains that Committees and LRG are in lead of the implementation based on a jointly agreed Work Programme. He outlines the cooperation areas defined in the Work Programme, such as Security of critical infrastructure, cooperation on Offshore and cooperation on efficient use of Interconnectors. He mentions the importance of Board guidance to ensure cross Committee alignment in these areas.

3.15 Board Group TSO-DSO: Common workplan 2026 and improved cooperation

The Convener of Board Group TSO-DSO provides the status of TSO-DSO joint workplan 2026 and the improved Memorandum of Understanding between ENTSO-E and DSO Entity. The topics for the joint workplan and areas of improvement in the current MoU are identified through an ENTSO-E cross-committee survey. The results will be discussed with DSO Entity in the following weeks before finalizing the workplan and improved MoU by the end of this year.

4. Any Other Business

4.1 Summary of Important Dates

The Chair of the Board presents an overview of the 2025 meeting dates.

5. Restricted Board Session

The minutes for this session are taken by the Chair of the Board.

5.1 Secretariat Organisation

The Chair and Vice-Chair of the Board present and discuss with Board members the supervisory duties of the Board towards secretariat, the ongoing open files in this regard, and the expected next steps.

6. Approval of the Decisions

Decision

The Board approves the decisions of the 2 July 2025 Board meeting.