ENTSO-E Assembly meeting of 22 October 2026

Date: 22 October 2026

Time: 09:00-15:00 (UTC+1)

Place: Dublin, Ireland

MINUTES

1. Welcome, verification of quorum, voting rights, approval of the agenda

The President welcomes the participants to the ENTSO-E Assembly meeting. The President recalls the way of working, noting that the Assembly will focus its discussions on agenda items marked 'For Decision' and that the agenda items marked 'For Information' (item 12; 13; 14) is deemed noted and will not be specifically discussed, unless one or more Members request to discuss these items at the Assembly meeting or raise questions. The President notes that one Assembly Member has raised questions on the agenda item 12 (Member Satisfaction Survey) and gives him the floor. The Amprion representative explains that he had expected the topic to be discussed at today's meeting; however, given the full agenda, he believes it would be best to set aside time for a dedicated discussion at the December Assembly. The President acknowledges this suggestion and informs the Assembly that the next meeting will be in a hybrid format.

The President notes that a new topic is added under AoB on the revision of the Energy Security Framework.

Decision

The quorum is verified since the Representatives in attendance hold 97.22% of the first part of the voting rights, and 99.59% of the second part of voting power of the Association. The attendance form is annexed to these minutes (Appendix 1).

The agenda and the way of handling agenda items marked "for information items" are approved, subject to the changes to the agenda agreed at the meeting.

2. Board debrief

The Chair of the Board presents the main developments since the June Assembly, including progress on the implementation of the ENTSO-E Strategy, preparation of the 2027 Annual Work Programme and Budget, developments related to the EU Grids Package, governance matters, and other key strategic and operational topics.

Decision

The Assembly takes note of the update presented by the Chair of the Board on the Board's recent activities.

3. Grids Package: Analysis and implications

The President introduces the topic. He gives the floor to the Convenor of the Policy and Communications Group for a status update on the EU Grid Package. He then gives the floor to the Chair of the Board and the Chair of the System Development Committee to introduce initial discussion on the long-term ambitions of the ENTSO-E Members under the new planning framework. The Chair of the Board introduces several strategic questions for Assembly guidance. Member exchanges their views. The President gives the floor to the Chair of System Development Committee. The Chair of System Development Committee presents the work in the Committee that sets objectives for the next TYNDP2028. The President opens the floor to questions from Assembly members.

Decision

The Assembly:

- takes note of the outcome of the strategic discussion on the EU Grid Package and provides guidance to the bodies of the association on next steps; and
- approves the TYNDP 2028 Key Policy Issue Paper.

4. TEİAŞ: recent developments

The President and the Chair of the Board recall the latest developments concerning the Observer Member status of TEİAŞ'. They explain that no agreement could be reached at this stage. The Chair of the Board presents the implications and possible next steps. Assembly Members share their views.

Decision

The Assembly:

- notes that the Observer Membership Agreement with TEİAŞ is not renewed; and
- confirms the next steps as discussed and agreed during the meeting.

5. 2027 ENTSO-E Annual Planning

The President introduces the topic. He gives the floor to the Chair of the Board.

5.1 Strategic prioritisation of activities and 2027 ENTSO-E Annual Work Programme – for Assembly approval

The Chair of the Board provides an update on the results of the prioritisation exercise after the guidance received at the June Assembly meeting. He presents the status and main highlights of the 2027 Annual Work Programme, which is in line with the priority work areas of the Association. He explains the next steps before submission to ACER.

Decision

The Assembly:

- notes that the updated 2027 Annual Work Programme is within the budget envelope and allocates all tasks to the priorities areas of the Association;
- notes the commitment of all Chairs to present specific proposals for further simplification at the December Assembly;
- approves the final 2027 Annual Work Programme; and
- mandates the Board to finalise the 2027 Annual Work Programme after public consultation.

5.2 2027 ENTSO-E Final Budget and 5-year plan

5.2.1 2027 ENTSO-E Final Budget and Resources Proposal (costing and funding)

5.2.2 5-Year plan (2027-2031)

The Chair of the Resources committee (Rc) introduces the topic and presents the 2027 Final Budget and Resources Proposal, which has been prepared in cooperation with the Committees, the Legal and Regulatory Group (LRG) and the Policy and Communication Group (PCG). He gives the floor to the Deputy Secretary-General.

The Deputy Secretary-General explains that the proposal has been built in accordance with the Budget Key Principles, the proposed 2027 Annual Work Programme and taking into consideration the outcomes of the prioritisation exercise. The Deputy Secretary-General explains that the Secretariat together with the Committees\LRG\PCG have considered the guidance from the June 2026 Board and Assembly meetings and have revised in July and August the budget assumptions in terms of both funding and costs, in particular to take into consideration the external event of the non-renewal of the TEIAS OMA. He mentions that the 2027 Final Budget Proposal has been recommended to the Assembly by the Board during its 22 September meeting.

The Chair of the Rc presents the updated 5-Year Plan for the period 2027-31. He recalls the importance of the 5-Year Plan in terms of planning. The Chair of the Rc explains that the 5-Year Plan has been revised in July and August to take account of the guidance provided at the June Assembly.

Decision

The Assembly:

- approves the 2027 Final Budget Proposal based on the 2027 Annual Work Programme and related 2027 Final Resources Proposal, as follows:
    - total operating expenditure of 82,6 M€, of which 56,3 M€ to be funded by Membership fees, 0,3 M€ to be funded by Observer fees, 1,0 M€ to be funded by Other TSO fees, 0,5 M€ to be funded by Other Revenues and 24,5 M€ to be funded by non-Membership fees; and
    - total capital expenditure of 4,5 M€.

- acknowledges the updated 5-Year Plan for the years 2027-2031.

6. Electrification Action Plan and Network Charges

The Chair of the Board, Chair of System Development Committee, Convenor of Policy and Communication Group present the focus of the EC publication over Summer. The Chair of the System Development Committee presents the initial topics identified by the Committee to position ENTSO-E with facts and technical experience.

Decision

The Assembly:

- takes note of the updated ENTSO-E positions on the Electrification Action Plan and the proposed Regulation on Future-proofing Electricity Bills; and
- agrees with the next steps as discussed and agreed during the meeting.

7. Iberian Blackout: Update on recent procedural developments – for Assembly guidance

The Head of Legal Section present the recent procedural developments related to the Iberian Blackout. The Chair of the Board presents the expected next steps. Members exchange their views.

Decision

The Assembly:

- takes note of the recent procedural developments regarding the Iberian Blackout; and
- provides guidance on the governance, as discussed during the meeting.

8. Governance Strategic Review Project: reporting on Implementation

The President recalls the decision made at the June Assembly regarding the organisation of TSOs reporting meetings on the progress of implementing the Governance Strategic Review Project (GSR). He presents the main outcome of the first TSOs monitoring meeting held in September 2026 and provides Assembly Members with a report on the status of GSR implementation.

Decision

The Assembly takes note of the reporting on the status of recommendations from the Governance Strategic Review Project.

9. Reporting from the Nomination Advisory committee Chair

The Chair of the Nomination Advisory committee (NAc) reports on the activities of the recently appointed NAc. She outlines the work done to prepare the 2027 ENTSO-E Office Holders Elections of March 2027. She presents the draft role descriptions prepared by the NAc for each Office Holder position and the draft assessment form template. She presents the timeline for the next Elections.

Decision

The Assembly:

- notes that the Nomination Advisory committee has now been established and has developed role descriptions with an assessment template for all elected roles for the 2027 ENTSO-E Office Holders Elections being held on 24 March 2027 (Part 1 of the 2027 Elections); and
- notes the timeline for Part 1 of the 2027 Elections will start with the launch of the call for applications on 24 November 2026 with a closing date of Monday, 21 December 2026, 17:00 CET.

10. Data quality of the Transparency Platform: current status and improvement initiatives

The Vice-Chair of the Market Committee explains the importance of the Transparency Platform and of the quality of its data for ENTSO-E and the TSOs. He explains that the Market Committee has launched a number of actions to support TSOs in their efforts of increasing data quality - most recently with the preparation of Quarterly Monitoring Reports.

Decision

The Assembly acknowledges the report on Transparency Platform data quality.

11. 2027 Assembly meeting dates

Decision

The Assembly approves its 2027 meeting dates, except the March Assembly date.

12. 2026 Member Satisfaction Survey: initial results ahead of December Assembly discussion

The President notes that this topic has been announced for information and all relevant information was provided in the session file. He also reiterates the clarification provided in the beginning of the meeting.

Decision

The Assembly takes note of the Member Satisfaction Survey 2026 results.

13. ENTSO-E Communication Strategy

The President notes that this topic has been announced for information and all information has been provided in the session file.

Decision

The Assembly takes note of the updated ENTSO-E Communication Strategy.

14. Security of Critical Infrastructure: Terms of Reference and organisation – status update

The President notes that this topic has been announced for information and all information has been provided in the session file.

Decision

The Assembly takes note of the reporting on Security of Critical Infrastructure.

15. Any Other Business

15.1 Security of Critical Infrastructure – State of Play

The Chair of the Board presents the organisation of work and the next steps concerning the Energy Security Framework. He announces that the topic will be for discussion and guidance at the next Assembly meeting.

15.2 Initiative to support Ukrenergo

Representatives of 50Hertz and of Amprion present the initiative developed by the two companies to support Ukrenergo. They ask the Assembly members to support their efforts, outlining how they could do so. The Ukrenergo Assembly representative gives an update on the status of Ukrenergo network.

15.3 2027 CEO workshop

The President announces the next CEO Workshop that will be held on 9 February 2027 in Prague.

16. Approval of the Minutes (not at the meeting)

The President recalls that the next Assembly meeting will take place in hybrid format in Brussels on 2 December 2026.

Decision (not at the meeting)

The Assembly approves the minutes of its meeting of 22 October 2026 and confirms their publication on the ENTSO-E website.

Done in Dublin on 22 October 2026.

Zbyněk Boldiš
President

Signed by:Zbynek Boldis
Signed at:2026-11-04 11:46:47 +01:00
Reason:Witnessing Zbynek Boldis

Kjell Barmsnes
Deputy Secretary-General

Signed by:Kjell Arne Barmsnes
Signed at:2026-11-04 16:52:57 +01:00
Reason:Witnessing Kjell Arne Barmsnes

ANNEX 1

List of Participants

Date: 22 October 2026

Time: 09:00-15:00 (UCT+1)

Place: Dublin, Ireland

President

1.	BOLDIŠ Zbyněk	ENTSO-E	Belgium

Vice-President

1.	BARROS DE ALMEIDA DE GRAAFF Susana	ENTSO-E	Belgium

Assembly members (m) and substitutes (s)

1.	NEZIRI Ilda (m), **online**	OST	Albania
2.	CHRISTINER Gerhard (m), **online**	APG	Austria
3.	KUMMER Christine (m)	VUEN	Austria
4.	FONCK Pascale (s), **online**	Elia	Belgium
5.	ŠKRBA Obrad (s), **online**	NOSBiH	Bosnia Herzegovina
6.	ZARCHEV Dimitar (s)	ESO	Bulgaria
7.	PULJIZ RADAS Ana (m)	HOPS	Croatia
8.	STAVRINOS Stavros (m)	Cyprus TSO	Cyprus
9.	VNOUČEK Svatopluk (m)	ČEPS	Czech Republic
10.	BUDTZ PEDERSEN Marie (s), **online**	Energinet	Denmark
11.	KILK Kalle (m), **online**	Elering	Estonia
12.	SIHVONEN-PUNKKA Asta (m)[1]	Fingrid	Finland
13.	PIETTE Emilie (m)	RTE	France
14.	BORCHERDING Sylvia (s)	50Hertz	Germany
15.	FALBREDE Maximillian (s)	Amprion	Germany

[1] Proxy holder for RTE as from TOP 9

16.	JESBERGER Michael (m)	TransnetBW	Germany
17.	TSAKIRIS Theodoros (s)	IPTO	Greece
18.	TIHANYI Zoltán (m)	MAVIR	Hungary
19.	RIKARDSSON Rikardur (s)	Landsnet	Iceland
20.	RYAN Liam (m)	EirGrid	Ireland
21.	CARLINI Maria Enrico (s)*	Terna	Italy
22.	JUNGHĀNS Gatis (s)	AST	Latvia
23.	KOZLOVAS Paulius (m)	Litgrid	Lithuania
24.	ZENNER Laurence (m)	CREOS	Luxembourg
25.	BRACANOVIC Vesna *(s),* **online**	CGES	Montenegro
26.	ABBENHUIS Maarten (s)	TenneT TSO BV	Netherlands
27.	ABBENHUIS Maarten (s)	*holds a proxy for TenneT TSO GmbH*	
28.	CAMPBELL Alan (m)	SONI	Northern Ireland
29.	VARDHEIM Elisabeth (m)	Statnett	Norway
30.	PURCHAŁA Konrad (s)	PSE	Poland
31.	LUDOVINO Susana (s)	REN	Portugal
32.	LATIFI Burim (m)	MEPSO	Republic of North Macedonia
33.	PAUN Mihai (s)	Transelectrica	Romania
34.	OBRADOVIĆ Nikola (s)	EMS	Serbia
35.	CABALA Michal (m)	SEPS	Slovak Republic
36.	SALOBIR Uroš (s)[2]	ELES	Slovenia
37.	PRIETO Eduardo (s)	REE	Spain
38.	DAMSGAARD Niclas (s), **online**	Svenska Kraftnät	Sweden
39.	BARNERT Doris (m)	Swissgrid	Switzerland

[2] Only for TOP 7 with mandate

40.	ZAICHENKO Vitalii (m), online	Ukrenergo	Ukraine
**Board member*			

Additional Invitees

1.	BUDAI Tomáš	President's office	Belgium
2.	ELSKAMP Fokke	Vice-President's office	Belgium
3.	DARQUENNES Théo	Chair of the Board office	Belgium
4.	WOLF Carla	Vice-Chair of the Board office	Belgium
5.	MEĐIMOREC Damjan	HOPS	Croatia
6.	DIERICK Maurice	RTE	France
7.	STRANGFELD Olivier	TransnetBW	Germany
8.	MANOUSAKIS Manousos	IPTO	Greece
9.	DASCAL Catalin	Transelectrica	Romania
10.	GOMEZ Cristina	REE	Spain

Chair of the Board

1.	CORTINAS Damian	ENTSO-E	Belgium

Vice-Chair of the Board

1.	KAPETANOVIC Tahir	ENTSO-E	Belgium

Board members, Committees/LRG Chairs and Convenors

1.	MUNTHE Kristin	ENTSO-E	Belgium
2.	HANSEN Frank-Peter	ENTSO-E	Belgium
3.	FLOROU Alkisti	ENTSO-E	Belgium
4.	WARZYWODA Remigiusz	ENTSO-E	Belgium
5.	DE LA TORRE Miguel, online	ENTSO-E	Belgium
6.	KELLY Michael	ENTSO-E	Belgium
7.	ARRIVÉ Olivier, *Chair of System Operations Committee*	ENTSO-E	Belgium
8.	VAN LEEUWEN Thijs, Vice-*Chair of Market Committee*	ENTSO-E	Belgium

9.	BOJAR Grzegorz, *Chair of Information and Communication Technologies Committee,* **online**	ENTSO-E	Belgium
10.	LABRA Patricia, *Chair of System Development Committee*	ENTSO-E	Belgium
11.	PELLEGATTA Anna, *Convenor of Policy and Communications Group*, **online**	ENTSO-E	Belgium

Secretariat

1.	BARMSNES Kjell	ENTSO-E	Belgium
2.	COLIJN Rudi	ENTSO-E	Belgium
3.	DRIANE Evelyne, **online**	ENTSO-E	Belgium
4.	GOUVERNEUR Bruno, **online**	ENTSO-E	Belgium
5.	LINHER Sigrid	ENTSO-E	Belgium
6.	MACABEO Bertrand	ENTSO-E	Belgium
7.	MCLAUGHLIN Cara	ENTSO-E	Belgium
8.	MELCHIOR Florence	ENTSO-E	Belgium
9.	TALESKI Ivan	ENTSO-E	Belgium
10.	DILLE Paula	ENTSO-E	Belgium
11.	KUUSIK Maarja	ENTSO-E	Belgium