ENTSO-E Assembly meeting of 30 June 2026

Date: 30 June 2026

Time: 09:00-15:00 (CEST)

Place: Brussels

MINUTES

1. Welcome, verification of quorum, voting rights, approval of the agenda

The President welcomes the participants to the ENTSO-E Assembly meeting. The President recalls the way of working, noting that the Assembly will focus its discussions on agenda items marked 'For Decision' and that the Agenda items marked 'For Information' (item 11) is deemed noted and will not be specifically discussed, unless one or more Members request to discuss these items at the Assembly meeting or raise questions. The President notes that no Assembly members have requested discussion of, or raised questions on, these information items.

Decision

The quorum is verified since the Representatives in attendance hold 100% of the first part of the voting rights, and 100% of the second part of voting power of the Association. The attendance form is annexed to these minutes (Appendix 1).

The agenda and the way of handling agenda items marked “for information items” are approved, subject to the changes to the agenda agreed at the meeting.

2. Board debrief

The Chair of the Board presents a comprehensive overview of the Board’s recent work, providing all relevant information to frame the context and perspectives of the topics being considered today. He also reported on the Board’s effectiveness, particularly in relation to the use and contribution of Board Groups.

Decision

The Assembly acknowledges the update provided by the Chair of the Board on ongoing and recent Board activities across all strategic topics, including those reported for information.

3. TEİAŞ Observer Membership Agreement – for Assembly approval

The President introduces the topic. He gives the floor to the Chair of the Board. The Chair of the Board explains the developments since the December 2025 Assembly meeting. He presents the Board recommendation and the implications of the scenarios that have been assessed. The

President gives the floor to the representatives of the neighbouring and most affected TSOs. The President opens the floor to questions from Assembly members.

Decision

The Assembly:

- approves the Addendum to the Observer Membership Agreement and its signature on behalf of ENTSO-E; and
- grants to TEIAŞ a new 3-year Observer Membership Agreement (OMA) with effect as from 1 July 2026 provided both parties have signed the Addendum.

4. Strategy

4.1 ENTSO-E Strategy

The Chair of the Board presents the new ENTSO-E strategy document. He briefly recalls the recent developments and the Board discussions, including presenting the priority work areas and commitments agreed. Lastly, he mentions the parallel work on the strategic prioritisation of the Annual Work Programme that is linked to the priority work areas. Assembly Members provide their feedback on the proposal.

Decision

The Assembly approves the new ENTSO-E Strategy, subject to the changes agreed during the meeting.

4.2 Strategic priorities and 2027 Annual Work Programme

The Chair of the Board introduces the item and presents the progress on the strategic prioritisation and the 2027 Annual Work Programme (AWP). He recalls that the AWP is being developed in parallel with the new ENTSO-E Strategy. He highlights that initial results showed that further iteration is required, leading to an updated timeline with Board approval foreseen in September 2026 followed by Assembly approval. Assembly Members exchange views and provide guidance on the proposed approach and next steps.

Decision

The Assembly notes the status of the 2027 Annual Work Programme (AWP) and approves the proposed next steps for its finalisation.

4.3 ENTSO-E position for the Governance of the Internal Electricity Market (IEM)

The Chair of the Board introduces the topic. He presents the updates and the Board guidance received earlier this month. He explains the different alternatives for further progressing and asks Assembly members about their preferred option. Assembly Members exchange views and provide guidance on the next steps.

Decision

The Assembly:

- acknowledges the status of the work on the ENTSO-E position for the governance of the Internal Electricity Market (IEM); and
- asks the Board and the Committees to further develop it in line with the Assembly guidance received.

5. Grids Package – state of play and implications for the Association

The Chair of the System Development Committee presents the state of play on the Grids Package. The Chair of the Board outlines the strategic implications of the TEN-E proposal for the Association and gives an overview of the discussion in the last Board meeting. Assembly Members exchange views and provide guidance.

Decision

The Assembly acknowledges the strategic considerations of the draft EU Grids Package for the Association.

6. Governance Strategic Review Project: Final Report including Recommendations and Implementation Approach

The President welcomes Marc Abels from Deloitte. The President explains that the Governance Strategic Review Project is in its last phase, with the approval of the Final Report expected to take place today. He explains that the Final Report is composed of the Recommendations and an Implementation Approach for all areas of improvement. He gives the floor to the Chair of the Board for presenting the 2 clusters led by the Board. The Chair of the Board presents the improvements and actions undertaken in relation to the clusters “Prioritisation and Strategic Focus” and “Process review and simplification”. The President gives the floor to Marc Abels. Marc Abels outlines the three clusters led by the Project Group. He then presents the five prioritised recommendations and the associated implementation steps. The President concludes that after approval of the Report, the project is considered as closed. Assembly Members exchange views on the Report.

Decision

The Assembly:

- approves the Final Report, including the Recommendations and the Implementation Approach;
- requests the President to report on the Implementation Approach at each Assembly meetings starting with the 22 October 2026 Assembly meeting; and
- decides to close the Governance Strategic Review Project.

7. Nomination Advisory committee (NAc): new Terms of Reference, including the NAc members' election process

The President introduces the topic and explains that the Terms of References of the NAc have been updated to implement the relevant Recommendations of the Final Report approved under the previous agenda item and describe the new mission of the NAc, the new way of working and the elections process of the NAc members. He explains that this update requires a deviation from the Articles of Association and this is why unanimity is required for the Assembly to approve the ToR. He highlights that the next ENTSO-E Office Holders elections are taking place in March and June 2027 and concludes that it is crucial that a new NAc is elected and is operational in September to have enough time to prepare the job profiles, requirements and selection framework for the Office Holders Elections. He announces that upon Assembly's approval of the new ToR, he will launch the call for the five (5) new NAc members, after the Assembly meeting. He recalls that the five (5) NAc members will be elected by the Assembly during an online Assembly meeting on 15 September 2026.

Decision

The Assembly unanimously:

- agrees to deviate from Article 27 of the Articles of Association (AoA) regarding the composition of the Nomination Advisory committee and regarding the additional tasks and way of working of the Nomination Advisory committee, as described in the session file;
- approves the updated Nomination Advisory committee Terms of Reference, as submitted in the session file;
- applies the updated Nomination Advisory committee Terms of Reference, as of 30 June 2026, to all future elections of the Nomination Advisory committee members and of ENTSO-E Office Holders;
- thanks the current Nomination Advisory committee members for the fulfilment of their mandate;
- decides to complement Article 17(5) of the AoA and agrees that for any elections, for which ENTSO-E electronic election tool is opened before the Assembly meeting, the

Members who cast their vote via the electronic voting tool ahead of the Assembly meeting shall deemed to be present at the Assembly meeting for the purposes of the attendance and majority required by the AoA for that decision;

- appoints the following two lawyers, Me F. Hellemans and Me H. Mulkers of the law firm Eubelius (or in case of absence due to personal circumstances, any two other lawyers of the same law firm) to calculate, interpret and communicate the results of the vote of the election of the NAc members during the on-line Assembly meeting of 15 September 2026; and
- confirms that the above decisions are taken as a result of the approval of the Final Report of the Governance Strategic Review Project.

8. Security of Critical Infrastructures Report "Improvement Opportunities and Policy Advocacy Proposal"

The System Operations Committee Chair presents the Report prepared by the Task Force Security of Critical Infrastructures. The Information and Communication Technologies Committee Chair reports on the on-going discussions on the structure and governance of the future work of the Task Force.

Decision

The Assembly approves the Report entitled "*Security of Critical Infrastructures: Improvement Opportunities and Policy Advocacy Proposals*" from the Task Force Security of Critical Infrastructures.

9. 2027 ENTSO-E Annual planning

9.1 2027 Initial Resources and Budget Proposals – for Assembly guidance

The Secretary-General gives an introduction on the 2027 Annual Planning process, highlighting the significant changes of this year in terms of new top-down budget approach,

She presents the 2027 Initial Resources and Budget Proposals, elaborated in cooperation with the Committees, the Legal and Regulatory Group, the Policy and Communication Group and the Secretariat. She explains that the proposals remain within the Assembly approved budget Envelope, in accordance with the Budget Key Principles and the proposed 2027 Annual Work Programme and new ENTSO-E Strategy, addressed under agenda item 3.1 above.

Decision

The Assembly confirms the approach of the 2027 Initial Budget and Resource Proposals which are to be funded by Membership and Non-Membership fees.

9.2 Initial 5-year plan – for Assembly information

The Head of Corporate Services presents the Initial 5-Year Plan based on the 5-Year Planning Principles previously approved by the Assembly and updated to fit with the new top-down approach. He clarifies that the 5-Year Plan will be refined before approval of the 2026 Final Budget in the October Assembly.

Decision

The Assembly takes note of the status of the Initial 5-Year Plan.

10. Endorsement on the 2025 ENTSO-E Annual Accounts – for Assembly approval

The Secretary-General provides a summary of the 2025 Annual Accounts process and reports that the statutory auditors, BDO, have delivered an unqualified audit opinion. The Secretary-General presents the recommendation of the Board to submit the ENTSO-E 2025 Annual Accounts to the Assembly for approval, upon recommendation by the Resources committee.

Decision

The Assembly:

- notes that the statutory audit of the 2025 Annual Accounts by BDO has been completed with an Unqualified Audit Opinion;
- based on the recommendation from the Board, approves the 2025 Annual Accounts showing a total balance sheet of 81.059.851 € and a net result of –574.046 €;
- allocates the 2025 net result of –574.046 € to the reserves, totalling 16.787.665 € after allocation;
- grants discharge to the Board Members and the statutory auditors for the performance of their duties during the 2025 financial year; and
- authorises the Secretary-General, acting alone and with the power of substitution, to file the Statutory Annual Accounts duly signed by its Chair and Vice-Chair of the Board with the registry of the French-speaking Trade Court of Brussels.

11. Final report on the 28 April 2025 grid incident: implementation plan

The President notes that this topic has been announced for information and all information has been provided in the session file. He explains that Assembly Members were given the opportunity to raise questions or request a discussion and that no questions were raised and no request was made for a discussion of the item.

Decision

The Assembly acknowledges the reporting on the Implementation Plan for recommendations from 28 April 2025 grid incident.

12. Any Other Business

The President reminds Assembly Members that the window for responding to ENTSO-E's Member Satisfaction Survey 2026 is closing on 3 July 2026.

13. Approval of the Minutes (not at the meeting)

Decision (not at the meeting)

The Assembly approves the minutes of its meeting of 30 June 2026 and confirms their publication on the ENTSO-E website.

Done in Brussels on 30 June 2026.

Zbyněk Boldiš President	Sonya Twohig Secretary-General
Signed by:Zbynek Boldis Signed at:2026-09-21 13:31:00 +02:00 Reason:Witnessing Zbynek Boldis	Signed by:Sonya Twohig Signed at:2026-09-18 09:03:58 +02:00 Reason:Witnessing Sonya Twohig

List of Participants

Date: 30 June 2026

Time: 09:00-15:00 (CEST)

Place: Brussels, Belgium

President

1.	BOLDIŠ Zbyněk	ENTSO-E	Belgium

Vice-President

1.	BARROS DE ALMEIDA DE GRAAFF Susana	ENTSO-E	Belgium

Assembly members (m) and substitutes (s)

1.	NEZIRI Ilda (m), **online**	OST	Albania
2.	CHRISTINER Gerhard (m), **online** (attends first part of the meeting) KRISMER Raffael (s), **online** (attends second part of the meeting)	APG	Austria
3.	KUMMER Christine (m)	VUEN	Austria
4.	FONCK Pascale (s)*	Elia	Belgium
5.	ŠKRBA Obrad (s), **online**	NOSBiH	Bosnia Herzegovina
6.	ZARCHEV Dimitar (s)	ESO	Bulgaria
7.	MEĐIMOREC Damjan (s)	HOPS	Croatia
8.	STAVRINOS Stavros (m)	Cyprus TSO	Cyprus
9.	BUDAI Tomáš (s)	ČEPS	Czech Republic
10.	EGEBO Thomas (m), **online**	Energinet	Denmark
11.	KILK Kalle (m), **online**	Elering	Estonia
12.	LOUHIJA Marina (s)	Fingrid	Finland
13.	PIETTE Emilie (m)	RTE	France
14.	KAPFERER Stefan (m)	50Hertz	Germany
15.	NEUMANN Hendrik (m)	Amprion	Germany

16.	KAMPS Ina (m)	TenneT TSO GmbH	Germany
17.	JESBERGER Michael (m) as from 13:30 holds a proxy for TenneT TSO GmbH	TransnetBW	Germany
18.	MANOUSAKIS Manousos (m)	IPTO	Greece
19.	TIHANYI Zoltán (m)	MAVIR	Hungary
20.	ÁRNADÓTTIR Ragna (m)	Landsnet	Iceland
21.	RYAN Liam (m), **online**	EirGrid	Ireland
22.	CARLINI Maria Enrico (s)*	Terna	Italy
23.	IRKLIS Rolands (m)	AST	Latvia
24.	GRUDZINSKAITĖ-GAINOVSKĖ Jurga (s)	Litgrid	Lithuania
25.	PHILIPPE Louis (s), **online**	CREOS	Luxembourg
26.	ASANOVIĆ Ivan (s)	CGES	Montenegro
27.	ABBENHUIS Maarten (s)	TenneT TSO BV	Netherlands
28.	CAMPBELL Alan (m), **online**	SONI	Northern Ireland
29.	VARDHEIM Elisabeth (m)	Statnett	Norway
30.	ONICHIMOWSKI Grzegorz (m)	PSE	Poland
31.	LUDOVINO Susana (s)	REN	Portugal
32.	LATIFI Burim (m)	MEPSO	Republic of North Macedonia
33.	PAUN Mihai (s)	Transelectrica	Romania
34.	OBRADOVIĆ Nikola (s)	EMS	Serbia
35.	CABALA Michal (s)	SEPS	Slovak Republic
36.	SALOBIR Uroš (s), **online**	ELES	Slovenia
37.	PRIETO Eduardo (s)	REE	Spain
38.	DAMSGAARD Niclas (m), **online**	Svenska Kraftnät	Sweden
39.	REINTHALER Thomas (s), **online**	Swissgrid	Switzerland

40.	ZAICHENKO Vitalii (m)	Ukrenergo	Ukraine
**Board member*			

Additional Invitees

1.	KRETÍKOVÁ Veronika	President's office	Belgium
2.	ELSKAMP Fokke	Vice-President's office	Belgium
3.	DARQUENNES Théo	Chair of the Board office	Belgium
4.	WACHTER-KOLLMANN Romana, **online**	Vice-Chair of the Board office	Belgium
5.	DIERICK Maurice	RTE	France
6.	PURCHALA Konrad	PSE	Poland
7.	TSAKIRIS Theodoros	IPTO	Greece
8.	Perunović Dragan	CGES	Montenegro
9.	ABELS Marc (only joining for topic 7)	Deloitte	Belgium

Chair of the Board

1.	CORTINAS Damian	ENTSO-E	Belgium

Vice-Chair of the Board

1.	KAPETANOVIC Tahir	ENTSO-E	Belgium

Board members, Committees/LRG Chairs and Convenors

1.	MUNTHE Kristin	ENTSO-E	Belgium
2.	WARZYWODA Remigiusz	ENTSO-E	Belgium
3.	DE LA TORRE Miguel	ENTSO-E	Belgium
4.	FLOROU Alkisti	ENTSO-E	Belgium
5.	HANSEN Frank-Peter	TenneT GmbH	Germany
6.	ARRIVÉ Olivier, *Chair of System Operations Committee*	ENTSO-E	Belgium
7.	FALBREDE Maximillian, *Chair of Legal and Regulatory Group*	ENTSO-E	Belgium
8.	GALVEZ Miguel, Vice-*Convenor of Policy and Communications Group*	ENTSO-E	Belgium

9.	BOJAR Grzegorz, *Chair of Information and Communication Technologies Committee*	ENTSO-E	Belgium
10.	LABRA Patricia, *Chair of System Development Committee*	ENTSO-E	Belgium
11.	OLIVER John, *Chair of Market Committee*	ENTSO-E	Belgium

Secretariat

1.	TWOHIG Sonya	ENTSO-E	Belgium
2.	BARMSNES Kjell	ENTSO-E	Belgium
3.	COLIJN Rudi	ENTSO-E	Belgium
4.	DRIANE Evelyne	ENTSO-E	Belgium
5.	GOUVERNEUR Bruno	ENTSO-E	Belgium
6.	GYULAY Zoltan	ENTSO-E	Belgium
7.	HAESEN Edwin	ENTSO-E	Belgium
8.	LINHER Sigrid	ENTSO-E	Belgium
9.	MACABEO Bertrand	ENTSO-E	Belgium
10.	MCLAUGHLIN Cara	ENTSO-E	Belgium
11.	MELCHIOR Florence	ENTSO-E	Belgium
12.	TALESKI Ivan	ENTSO-E	Belgium
13.	ZEGERS Antony	ENTSO-E	Belgium
14.	DILLE Paula	ENTSO-E	Belgium
15.	KUUSIK Maarja	ENTSO-E	Belgium
16.	SMADJA Guillemette	ENTSO-E	Belgium