

ENTSO-E Assembly meeting of 27 March 2026

Date: 27 March 2026

Time: 08:30-14:30 (CET)

Place: Hybrid

MINUTES

1. Welcome, verification of quorum, voting rights, approval of the agenda

The President welcomes the participants to the ENTSO-E Assembly meeting. He expresses his appreciation to the CEO of the Cyprus TSO, for his understanding and support regarding the relocation of the March Assembly meeting originally planned in Cyprus, in light of potential travel disruptions. He extends thanks to Elia for kindly hosting the Assembly dinner. He provides guidance to ensure the smooth and efficient conduct of the meeting. The President recalls the way of working, noting that the Assembly will focus its discussions on agenda items marked 'For Decision' and that Agenda items marked 'For Information' (items 9 and 10) are deemed noted and will not be specifically discussed, unless one or more Members request to discuss these items at the Assembly meeting or raise questions. The President notes that no Assembly members have requested discussion of, or raised questions on, these information items.

Decision

The quorum is verified since the Representatives in attendance hold 100% of the first part of the voting rights, and 100% of the second part of voting power of the Association. The attendance form is annexed to these minutes (Appendix 1).

The agenda and the way of handling agenda items marked “for information items” are approved.

2. Board debrief

The President introduces the topics and gives the floor to the Chair of the Board. The Chair of the Board provides a strategic debrief on the Board’s recent activities and strategic considerations.

Decision

The Assembly acknowledges the update provided by the Chair of the Board on ongoing and recent Board activities across all strategic topics, including those reported for information.

3. EU Grids Package and upcoming legislative agenda

3.1 Strategy for the Grid Package

The Chair of the Board introduces the topic. He outlines the process for preparing the advocacy strategy developed by the Board. The Chair of the System Development Committee presents the main points of ENTSO-E's position on the Grid Package. The Convenor of the Policy and Communication Group concludes with an overview of recent engagement activities.

Assembly members exchange views and provide their guidance on ENTSO-E's positioning and engagement strategy.

Decision

The Assembly approves the approach for advocacy strategy as discussed during the meeting.

3.2 ENTSO-E Vision for the Governance of the Internal Electricity Market (IEM)

The Chair of the Board introduces the topic. He outlines the process for preparing the ENTSO-E vision for the Governance of the Internal Electricity Market paper so far. He presents the feedback from the Committees received so far and how this feedback is currently integrated. He explains the next steps including the foreseen Assembly approval.

Assembly members exchange views, confirm the approach and provide guidance on ENTSO-E's positioning.

Decision

The Assembly:

- takes note of the status of the ENTSO-E vision for the governance of the Internal Electricity Market; and
- confirms the approach discussed and guidance given during the meeting for the finalisation of the document.

4. Final report on the 28 April 2025 grid incident: Main recommendations and discussion on next steps

The Chair of the Board introduces the topic. He provides an overview of the various high-level meetings that took place prior to the publication of the Report and of the communication process that accompanied the publication of the Report. The Chair of the System Operation Committee presents the main findings of the Expert Panel Report. The Chair of the Board presents the key areas for recommendations included in the report. Assembly members provide their guidance regarding the implementation of the recommendations.

Decision

The Assembly:

- acknowledges the reporting on the 28 April 2025 grid incident Final Report; and
- requests a swift implementation of the most critical recommendations, in line with the guidance delivered during the meeting.

5. ENTSO-E Annual Planning: 2027 Annual Work Programme draft list of tasks for pre-consultation and next steps, and Overall Budget Envelope proposal

The Chair of the Resources committee and Board Vice-Chair outlines the work done on preparing the 2027 Annual Work Programme (AWP). He recalls the previous Assembly decision to adopt a new top-down approach for the 2027 Annual Planning and Budget process. The Secretary-General details the 2027 Annual Planning timeline, highlighting changes compared to the previous year, particularly

for the AWP. The Chair of the Resources committee presents the Overall Budget Envelope for 2027 as well as the Cross-Committee Efficiencies proposals.

Decision

The Assembly:

- approves the Overall Budget Envelope that should be used to initiate the budget process for 2027; and
- delegates to the Board the power to validate the draft list of tasks of the Annual Work Programme 2027.

6. ENTSO-E Strategic Roadmap incl. preparations for the 14 April CEO Workshop

The Chair of the Board recalls the work done so far. He presents the proposed clustering based on the Board's dedicated workshop in March. He explains the next steps, including the input expected from the Committees regarding the priority work areas, in the form of a proof of concept.

Assembly members exchange of views and provide guidance on ENTSO-E's positioning.

Decision

The Assembly approves the proposed approach and next steps to update the Strategic Roadmap.

7. ENTSO-E Governance Strategic Review Project: draft recommendations, including options

The President welcomes the two consultants from Deloitte supporting the Governance Strategic Review Project. He provides an update on the status of the Project and for presenting the draft Recommendations, he gives the floor first to the Chair of the Board to present the ongoing work of the Board on the Prioritisation/Strategy and Process simplification clusters. The consultants present the draft recommendations on the clusters on Governance structure roles and responsibilities, on Election process and on Member engagement. The President asks Assembly Members to provide initial feedback. Assembly members exchange views and provide guidance. The President presents the next steps for the finalising the Recommendations Report, which will be submitted to the Assembly for approval in June 2026.

Decision

The Assembly:

- notes the reporting and the progress made by the Strategic Governance Review Project;
- acknowledges the draft recommendations for areas of improvements and options presented during the meeting, including the actions agreed during the meeting to be taken for the finalisation of the recommendation; and
- endorses the proposed next steps.

8. Security of Critical Infrastructure

The Chair of the System Operations Committee gives an overview on the deliverables of the Task Force Security of Critical Infrastructures. He presents draft recommendations. The Chair of the Information and Communication Technologies Committee outlines the work done to further reinforce the handling of security issues within the Association. He asks for guidance on the strategy the Task Force has followed so far.

Decision

The Assembly:

- acknowledges the update on the Task Force Security of Critical Infrastructures; and
- confirms that the proposed approach is in line with the set objectives for the Task Force.

9.1 ENTSO-E – EU DSO Entity cooperation update**9.2 Smart Grid Indicators: strategy for engagement and next steps ahead of Copenhagen Forum****9.3 ERAA: Status update****9.4 Strategic Communication Project****9.5 Capacity Allocation & Congestion Management (CACM 2.0)****Decision**

The Assembly takes note of the information provided in the session file.

10. Update on 2026 European Commission and Energy Community Forums: Athens, Copenhagen, Florence, Madrid**Decision**

The Assembly takes note of the information provided in the session file.

11. Any Other Business**11.1 Election of an ad interim Board Member: timeline**

The President reminds to the Assembly Members that the call for applications for the open position of one ad interim Board member closed on 25 March 2025. He presents the next steps and explains the proposal to shorten the timeline for the election to allow an earlier appointment, with the election being held on 7 May 2026.

Decision

The Assembly approves the shortened timeline for the election of the ad-interim Board Member.

11.2 December 2026 Assembly: date change

The President informs the Assembly about the change of date for December 2026 Assembly meeting.

Decision

The Assembly approves the change of the December 2026 Assembly meeting date from 9 December 2026 to 2 December 2026.

11.3 New Assembly cover note format

The President notes the new Assembly cover note format.

11.4 2026 Knowledge Sharing Webinars – dates

The President reminds the Assembly of the dates of the 2026 Knowledge Sharing Webinars and invites them to register via the available links.

The President gives the floor to Ingo Schmidt. Ingo explains that he will soon be leaving TenneT and will therefore ENTSO-E. He thanks his peers in the ENTSO-E Assembly for excellent cooperation. The President gives a farewell speech to thank Ingo.

The President thanks ENTSO-E for hosting and preparing the meeting and all attendees for participating. He then invites Assembly Members to the next Assembly meeting.

12. Approval of the Minutes (not at the meeting)

Decision (not at the meeting)

The Assembly approves the minutes of its meeting of 27 March 2026 and confirms their publication on the ENTSO-E website.

Done in Brussels on 27 March 2026.

Zbyněk Boldiš
President

Sonya Twohig
Secretary-General

List of Participants

Date: 27 March 2026

Time: 08:30-14:30 (CET)

Place: Hybrid

President

1.	BOLDIŠ Zbyněk	ČEPS	Czech Republic
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Vice-President

1.	BARROS DE ALMEIDA DE GRAAFF Susana	TenneT TSO BV	Netherlands
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Assembly members (m) and substitutes (s)

1.	NEZIRI Ilda (m), online	OST	Albania
2.	WACHTER-KOLLMANN Romana (s), online	APG	Austria
3.	KUMMER Christine (m)	VUEN	Austria
4.	FONCK Pascale (s)*	Elia	Belgium
5.	ŠKRBA Obrad (s), online	NOSBIH	Bosnia Herzegovina
6.	GEORGIEV Kiril (m)	ESO	Bulgaria
7.	MEĐIMOREC Damjan (s)	HOPS	Croatia
8.	STAVRINOS Stavros (m), online	Cyprus TSO	Cyprus
9.	HARTMAN Radek (s)	ČEPS	Czech Republic
10.	KRISTENSEN Søren Dupont (s), online	Energinet	Denmark
11.	KIVINURM Karl (s), online	Elering	Estonia
12.	JYRINSALO Jussi (s), online	Fingrid	Finland
13.	DIERICK Maurice (s)	RTE	France
14.	KIEWITT Wilhelm (s), online	50Hertz	Germany
15.	NEUMANN Hendrik (m), online	Amprion	Germany
16.	SCHMIDT Ingo (m)	TenneT TSO GmbH	Germany

17.	SCHORN Christian (s)	TransnetBW	Germany
18.	TSAKIRIS Theodoros (s)	IPTO	Greece
19.	TIHANYI Zoltán (m)	MAVIR	Hungary
20.	GUÐJÓNSSON Guðjón Axel (s), online	Landsnet	Iceland
21.	RYAN Liam (m), online	EirGrid	Ireland
22.	CARLINI Maria Enrico (s)*	TERNA	Italy
23.	IRKLIS Rolands (m)	AST	Latvia
24.	GRUDZINSKAITĖ-GAINOVSKĖ Jurga (s)	LITGRID	Lithuania
25.	BARTOCCI Carlo (s), online	CREOS	Luxembourg
26.	DERETIĆ Milica (s), online	CGES	Montenegro
27.	ABBENHUIS Maarten (s)	TenneT TSO BV	Netherlands
28.	MATTHEWS Sam (s), online	SONI	Northern Ireland
29.	MUNTHE Kristin (s)*	Statnett	Norway
30.	PURCHAŁA Konrad (s), online	PSE	Poland
31.	LUDOVINO Susana (s)	REN	Portugal
32.	LATIFI Burim (m)	MEPSO	Republic of North Macedonia
33.	PAUN Mihai (s)	Transelectrica	Romania
34.	OBRADOVIĆ Nikola (s)	EMS	Serbia
35.	MAGÁTH Martin (m)	SEPS	Slovak Republic
36.	SALOBIR Uroš (s)	ELES	Slovenia
37.	PRIETO Eduardo (s), online	REE	Spain
38.	DAMSGAARD Niclas (m)	Svenska Kraftnät	Sweden
39.	BARNERT Doris (s)	Swissgrid	Switzerland
40.	ZAICHENKO Vitalii (m), online	Ukrenergo	Ukraine
<i>*Board member</i>			

Additional Invitees

1.	KRETÍKOVÁ Veronika	President's office	Czech Republic
2.	ELSKAMP Fokke	Vice-President's office	Netherlands
3.	DARQUENNES Théo	Chair of the Board office	France
4.	ZARCHEV Dimitar	ESO	Bulgaria
5.	FLOROU Alkisti	IPTO	Greece
6.	GÓMEZ Cristina, online	REE	Spain
7.	ABELS Marc	Deloitte	Belgium
8.	LAKIN Daniel	Deloitte	Belgium

Chair of the Board

1.	CORTINAS Damian	RTE	France
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Vice-Chair of the Board

1.	KAPETANOVIC Tahir	APG	Austria
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Board members, Committees/LRG Chairs and Convenors

1.	HANSEN Frank-Peter	TenneT TSO GmbH	Germany
2.	WARZYWODA Remigiusz, online	PSE	Poland
3.	DE LA TORRE Miguel, online	REE	Spain
4.	ARRIVÉ Olivier, <i>Chair of System Operations Committee</i>	RTE	France
5.	JOHN Oliver, <i>Chair of Market Committee</i> , online	Amprion	Germany
6.	FALBREDE Maximilian, <i>Chair of Legal and Regulatory Group</i> , online	Amprion	Germany
7.	PELLEGATTA Anna, <i>Convenor of Policy and Communication Group</i> , online	Terna	Italy
8.	BARMSNES Kjell A., <i>Vice-Chair of Market Committee</i>	Statnett	Norway
9.	BOJAR Grzegorz, <i>Chair of Information and Communication Technologies Committee</i>	PSE	Poland
10.	LABRA Patricia, <i>Chair of System Development Committee</i> , online	REE	Spain

Secretariat

1.	TWOHIG Sonya	ENTSO-E	Belgium
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2.	MELCHIOR Florence	ENTSO-E	Belgium
3.	GYULAY Zoltan	ENTSO-E	Belgium
4.	HAESEN Edwin, online	ENTSO-E	Belgium
5.	MCLAUGHLIN Cara	ENTSO-E	Belgium
6.	VERSTRAETEN Christelle	ENTSO-E	Belgium
7.	ZEGERS Antony	ENTSO-E	Belgium
8.	DRIANE Evelyne	ENTSO-E	Belgium
9.	TALESKI Ivan	ENTSO-E	Belgium
10.	KUUSIK Maarja	ENTSO-E	Belgium
11.	DILLE Paula	ENTSO-E	Belgium
12.	SMADJA Guillemette	ENTSO-E	Belgium