

# ENTSO-E Assembly meeting of 22 October 2025

Date: 22 October 2025

Time: 09:30-15:30 (CEST)

Place: Copenhagen, Denmark

## MINUTES

### 1. Welcome, verification of quorum, voting rights, and approval of the agenda

The President welcomes the participants to the ENTSO-E Assembly meeting. He provides guidance to ensure the smooth and efficient running of the meeting.

#### Decision

The quorum is verified since the Representatives in attendance hold 100% of the first part of the voting rights, and 100% of the second part of voting power of the Association. The attendance form is annexed to these minutes (Appendix 1).

The agenda is approved.

### 2. Expert Panel investigation on the blackout in Spain and Portugal; and on the grid incident in North Macedonia

The Chair of the Board introduces the topic by recalling the publication of the Factual Report, prepared by the Expert Panel investigating the blackout in Spain and Portugal, on 3 October 2025.

The Chair of the System Operation Committee then provides an overview of the blackout and of recent grid incident in North Macedonia. He explains that overvoltage is seen as a common cause in both disturbances. Then, he presents the next steps in the pending investigations, which will be to deliver the Final Reports. The Assembly Representative of Red Eléctrica outlines the challenges faced in the Spanish system and in Spain in general.

#### Decision

The Assembly notes the reporting concerning the grid incidents that occurred on 28 April 2025 in Spain and Portugal and on 18 May 2025 in North Macedonia.

### 3. Report from the Board

The Chair of the Board introduces the newly elected Board, the allocation of roles and responsibilities including concerning the organisation of the Offshore Board Group. He explains the work done by the Board on the update of the Association Strategic Roadmap and on the preparation of the 5 November 2025 CEO workshop. The Convenor of the Policy and Communications Group

informs about the Strategic Communication project goals and timeline. The Chair of the System Development Committee informs about the ERAA 2024 approval by ACER with amendments. She highlights the progress and the coming finalisation of ERAA 2025. Finally, she updates the Assembly about the ERAA methodology revision draft to be submitted to ACER in the coming days. The Referent Board Member for South-Eastern Europe matters informs about the latest developments regarding the process to amend the methodology defining the Capacity Calculation Regions. She explains that, following a series of workshops organised by ACER, TSOs provided an alternative proposal to ACER. The Secretary-General presents a high-level summary of the 2025 Member Satisfaction Survey key findings and informs the Assembly on next steps.

#### Decision

The Assembly notes the reporting from the Chair of the Board, the Policy and Communication Group Convenor, the System Development Committee Chair, the Referent Board Member for South-Eastern Europe matters and the Secretary-General.

### 4. Commission proposal to modify the network code CACM 2.0

The Chair of the Board introduces the topic background. The Chair of the Market Committee, the Chair of the System Operation Committee and the Chair of the Legal and Regulatory Group explain the recent developments concerning the amendments to the Capacity Allocation and Congestion Management regulation and to the System Operation Guideline. The Chair of the Board informs Assembly Members about the priorities set by the Board related to governance and system security.

#### Decision

The Assembly:

- acknowledges the recent developments concerning the proposed amendments to the Capacity Allocation and Congestion Management Guideline 2.0 and to System Operation Guideline; and
- confirms the priorities defined by the Board with the Committees and the LRG on governance and system security.

### 5. Governance Strategic Review Project: Update

The President gives an overview of the Governance Strategic Review Project. He explains the meetings held during the summer and the results of the procurement organised. Finally, he highlights the upcoming major milestones of the project.

#### Decision

The Assembly takes note of the update on Governance Strategic Review Project, the budget associated with procurement of external support, and the appointment of new Project Group members.

## 6. EU evolving priorities and Legislative Initiatives

The Convenor of Policy and Communications Group reports on the latest EU policy developments, more specifically on the upcoming EU Grids Package highlighting ENTSO-E priorities. She outlines the ongoing consultations from EU Commission.

### Decision

The Assembly acknowledges the reporting on EU evolving priorities and legislative initiatives.

## 7. 2026 ENTSO-E Planning and Budget

The Chair of the Resources committee introduces the topic and thanks the Members for their participation to the dedicated Webinar. The Secretary-General provides a status update of the Annual Work Programme 2026 (AWP 2026) to the Assembly Members. She explains that the AWP 2026 has been developed to focus on legal mandates and has been aligned with the Strategic Roadmap, Budget and the Resources Proposals to ensure that the mandated services under the AWP have the corresponding resources and budget allocated in the 2026 Budget proposal. The Secretary-General reminds that a consultation took place over the summer and that the final AWP 2026 has been recommended by the Board during its 17 September meeting for Assembly approval. She reminds of the next steps until publication.

The Secretary-General presents the 2026 Final Budget and Resources Proposals, which have been drafted in cooperation with the Committees, the Legal and Regulatory Group (LRG) and the Policy and Communication Group (PCG). She explains that both documents have been prepared in accordance with the Budget Key Principles previously approved by the Assembly and with the proposed 2026 Annual Work Programme. The Secretary-General explains that the Secretariat has considered the guidance from the June 2025 Board and Assembly meetings and has revised the budget assumptions in terms of both funding and costs during the summer. She mentions that the 2026 Final Budget Proposal has been recommended to the Assembly by the Board during its 17 September meeting. The Chair of the Resources committee highlights the importance of the back-up slides available in the session file highlighting the respective consequences of low versus high sensitivity.

The Secretary-General presents the updated 5-Year Plan for the period 2026-30. She explains that the 5-Year Plan has been developed considering the approved 5-Year Planning Principles approved by the Assembly of 7 March 2024 and has been updated with the Committees, the LRG and the PCG, considering the guidance from the June 2025 Board and Assembly.

### Decision

The Assembly:

- acknowledges the feedback received on the Annual Work Programme Public Consultation and Public Pre-Consultation;
- approves, in line with the budget recommendations, the updated Annual Work Programme 2026 for submission to ACER for opinion, and for subsequent publication,

including information on how comments were addressed after the Public Pre-consultation and Public Consultation;

- approves the 2026 Final Budget Proposal based on the 2026 Annual Work Programme and related 2026 Final Resources Proposal, as follows:
  - total operating expenditure of 79,4 M€, of which 51,4 M€ is to be funded by full Membership fees, 3,4 M€ to be funded by Observer fees, 0,8 M€ to be funded by Other TSO fees, 0,5 M€ to be funded by Other Revenues and 23,3 M€ funded by non-Membership fees; and
  - total capital expenditure of 5,4 M€; and
- takes note of the updated 5-Year Plan for the years 2026-2030.

## 8. Report from the Board

Due to time constraints, this topic for information is not addressed during the meeting. The President refers Assembly members to the material distributed in the Session File.

## 9. Any Other Business

### 9.1 2026 Assembly meeting dates

#### Decision

The Assembly approves its 2026 meeting dates.

## 10. Approval of the Minutes

The President thanks Energinet for hosting this meeting, thanks all attendees for their participation and the Secretariat for the preparations for this meeting. He then invites Assembly members to the next Assembly meeting.

#### Decision (not at the meeting)

The Assembly approves the minutes of its meeting of 22 October 2025 and confirms their publication on the ENTSO-E website.

Done in Copenhagen on 22 October 2025.

Zbyněk Boldiš  
President

Sonya Twohig  
Secretary-General

## List of Participants

**Date:** 22 October 2025

**Time:** 09:30-15:30 (CEST)

**Place:** Copenhagen, Denmark

### President

1.	BOLDIŠ Zbyněk	ČEPS	Czech Republic
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### Vice-President

1.	BARROS DE ALMEIDA DE GRAAFF Susana	TenneT TSO BV	Netherlands
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### Assembly members (m) and substitutes (s)

1.	NEZIRI Ilda (m)	OST	Albania
2.	WACHTER-KOLLMANN Romana (s)	APG	Austria
3.	KUMMER Christine (m)	VUEN	Austria
4.	DUNON Frédéric (m)	Elia	Belgium
5.	ŠKRBA Obrad (s), <a href="#">online</a>	NOSBIH	Bosnia Herzegovina
6.	ZARCHEV Dimitar (s)	ESO	Bulgaria
7.	MEĐIMOREC Damjan (s), <a href="#">online</a>	HOPS	Croatia
8.	STAVRINOS Stavros (m), <a href="#">online</a>	Cyprus TSO	Cyprus
9.	HARTMAN Radek (s)	ČEPS	Czech Republic
10.	EGEBO Thomas (m)	Energinet	Denmark
11.	KILK Kalle (m)	Elering	Estonia
12.	SIHVONEN-PUNKKA Asta (m)	Fingrid	Finland
13.	DIERICK Maurice (s)	RTE	France
14.	KAPFERER Stefan (m)	50Hertz	Germany
15.	REYER Frank (s)	Amprion	Germany
16.	SCHMIDT Ingo (m)	TenneT TSO GmbH	Germany
17.	JESBERGER Michael (m)	TransnetBW	Germany

18.	TSAKIRIS Theodoros (s)	IPTO	Greece
19.	TIHANYI Zoltán (m)	MAVIR	Hungary
20.	ÁRNADÓTTIR Ragna (m)	Landsnet	Iceland
21.	KENNEDY Eoin (s)	Eirgrid	Ireland
22.	CARLINI Maria Enrico (s)*, <a href="#">online</a>	TERNA	Italy
23.	IRKLIS Rolands (m)	AST	Latvia
24.	KOZLOVAS Paulius (m), <a href="#">online</a>	LITGRID	Lithuania
25.	ZENNER Laurence (m)	CREOS	Luxembourg
26.	MIJUŠKOVIĆ Aleksandar (m)	CGES	Montenegro
27.	ABBENHUIS Maarten (s)	TenneT TSO BV	Netherlands
28.	CAMPBELL Alan (m)	SONI	Northern Ireland
29.	VARDHEIM Vike Elisabeth (m)	Statnett	Norway
30.	PURCHAŁA Konrad (s)	PSE	Poland
31.	CLARA Maria José (s)	REN	Portugal
32.	PAUNOSKI Aleksandar (m), <a href="#">online</a>	MEPSO	Republic of North Macedonia
33.	PAUN Mihai (s)	Transelectrica	Romania
34.	OBRADOVIĆ Nikola (s)	EMS	Serbia
35.	MAGÁTH Martin (m)	SEPS	Slovak Republic
36.	SALOBIR Uroš (s)	ELES	Slovenia
37.	PRIETO Eduardo (s)	REE	Spain
38.	ECKEMARK Per (m)	Svenska Kraftnät	Sweden
39.	BARNERT Doris (s), <a href="#">online</a>	Swissgrid	Switzerland
40.	ZAICHENKO Vitalii (m), <a href="#">online</a>	Ukrenergo	Ukraine
*Board member			

**Additional Invitees**

1.	BUDAI Tomáš	President's office	Czech Republic
2.	ELSKAMP Fokke	Vice-President's office	Netherlands
3.	DARQUENNES Théo	Chair of the Board office	France
4.	VOSHTINA Elio	OST	Albania
5.	PONNAMPALAM Majura Thaya	Energinet	Denmark
6.	VILLADSEN David	Energinet	Denmark
7.	ASANOVIĆ Ivan	CGES	Montenegro
8.	LUDOVINO Susana	REN	Portugal
9.	GÓMEZ Cristina	REE	Spain

**Chair of the Board**

1.	CORTINAS Damian	RTE	France
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**Vice-Chair of the Board**

1.	KAPETANOVIC Tahir	APG	Austria
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**Board members, Committees/LRG Chairs and Convenors**

1.	FONCK Pascale, <b>online</b>	Elia	Belgium
2.	BUDTZ PEDERSEN Marie	Energinet	Denmark
3.	CHARPANTIDOU Eleni	IPTO	Greece
4.	MUNTHE Kristin	Statnett	Norway
5.	WARZYWODA Remigiusz	PSE	Poland
6.	DE LA TORRE Miguel, <b>online</b>	REE	Spain
7.	ARRIVÉ Olivier, <i>Chair of Systems Operations Committee</i>	RTE	France
8.	FALBREDE Maximillian, <i>Chair of Legal and Regulatory Group</i>	Amprion	Germany
9.	PELLEGATTA Anna, <i>Convenor of Policy and Communication Group</i>	TERNA	Italy
10.	BARMSNES Kjell A., <i>Vice-Chair of Market Committee</i>	Statnett	Norway
11.	BOJAR Grzegorz, <i>Chair of Information and Communication Technologies Committee</i>	PSE	Poland

12.	LABRA Patricia, <i>Chair of System Development Committee</i>	REE	Spain
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**Secretariat**

1.	TWOHIG Sonya	ENTSO-E	Belgium
2.	MELCHIOR Florence	ENTSO-E	Belgium
3.	GOUVERNEUR Bruno, <a href="#">online</a>	ENTSO-E	Belgium
4.	GYULAY Zoltan, <a href="#">online</a>	ENTSO-E	Belgium
5.	HAESEN Edwin, <a href="#">online</a>	ENTSO-E	Belgium
6.	MACABEO Bertrand	ENTSO-E	Belgium
7.	MCLAUGHLIN Cara	ENTSO-E	Belgium
8.	RICHET Nicolas, <a href="#">online</a>	ENTSO-E	Belgium
9.	VERSTRAETEN Christelle	ENTSO-E	Belgium
10.	TALESKI Ivan, <a href="#">online</a>	ENTSO-E	Belgium
11.	KUUSIK Maarja, <a href="#">online</a>	ENTSO-E	Belgium
12.	FOULON Sarah	ENTSO-E	Belgium
13.	DILLE Paula	ENTSO-E	Belgium