

ENTSO-E Assembly meeting, 25 June 2025, Brussels

Date: 25 June 2025

Time: 09:00-15:30

Place: Brussels, Belgium

MINUTES

1. Welcome, verification of quorum, voting rights, approval of the agenda

Decision

The quorum is verified since the Representatives in attendance hold 100% of the first part of the voting rights, and 100% of the second part of the voting rights of the Association. The attendance form is annexed to these minutes (Appendix 1).

The agenda is approved subject to the changes agreed at the meeting.

2. ENTSO-E Elections 2025: Election of the Vice-President, 11 Board Members and LRG Chair – voting session

The President reminds the main procedural milestones leading to today's election, in compliance with the Articles of Association and the Internal Regulations. He notes that for the position of Vice-President, there is one candidate, for the 11 positions of Board member there are 12 candidates and for the position of the LRG Chair there is one candidate. He introduces Maître Frank Hellemans and Maître, from the law firm Eubelius who have been appointed by the Assembly, as requested by the AoA, with the power to calculate, interpret and communicate the results of the elections.

He recalls that the vote is taking place using the electronic voting tool. He gives the floor to Maître Frank Hellemans to provide an update on the pending voting session.

Based on the reporting from the lawyer that nearly all votes have been casted, the President asks the remaining Members to express their votes and announces that the result will be communicated under agenda item 12.

Decision

The Assembly notes that for all positions, the vote will be organised by using the electronic voting tool.

3. Iberian blackout of 28 April 2025 – Expert Panel Investigation and Communication Strategy Update

The Chair of the System Operations Committee (SOC) presents a first assessment of the 28 April 2025 Iberian incident. After introducing the general overview, the SOC Chair presents the main chronology of events, as they are currently understood. Then, the SOC Chair explains the Expert Panel process, composition, and main timeline for delivering the two reports. Finally, the SOC Chair presents the communication strategy for this incident, as agreed at the Board meeting on 5 June 2025. It includes ensuring regular and transparent communication following the Expert Panel's work. The Chair of the Board gives the floor to REN Chief Operating Officer and to Assembly Representative and CEO of Red Eléctrica. They express their support for the ongoing investigation by the Expert Panel and highlight the importance of good data collection. The REE Assembly Substitute outlines the main points of the report recently published respectively by REE. The ENTSO-E Chair of the Board confirms the important role of the Expert Panel and of its forthcoming Report. In closing, the President thanks the Members for their good cooperation.

Decision

The Assembly notes the reporting on the Iberian blackout of 28 April 2025.

4. Report from the Board- strategic topics

The Chair of the Board presents the main points on which the Board has been working since the last Assembly meeting including topics for today's meeting. The Chair gives the floor to the Committee Chairs and Convenors. The Chair of the System Development Committee presents an update on the ERAA 2025 and 2024. Members exchange on the next steps around the ERAA 2025. The PCG Convenor presents an update on the EU priorities and legislative initiatives. The Chair of the Board recalls the organisation of the work on these matters, supported and coordinated by the EU Legislative Initiatives Board Group.

Decision

The Assembly notes the reporting from the Chair of the Board, the System Development Committee Chair and the Policy and Communication Group Convenor.

5. ENTSO-E strategic priorities for 2026

The Chair of the Board introduces the topic. He explains the steps taken and the process followed for the proposal of ENTSO-E's strategic priorities for 2026, including the involvement of the Committees and the Board at different stages. He explains the discussion that took place at the Board on 5 June and presents the proposal for Assembly approval.

Decision

The Assembly approves the ENTSO-E Strategic Priorities for 2026.

6. Endorsement of the 2024 ENTSO-E Annual Accounts

The Chair of the Resource committee (Rc) provides an introduction on the 2024 Annual Accounts process and reports that the statutory auditors, BDO, have delivered an unqualified audit opinion. The Chair of the Rc reports on the recommendation of the Board to submit the ENTSO-E 2024 Annual Accounts to the Assembly for approval, upon recommendation by the Rc.

Decision

The Assembly:

- notes that the 2024 statutory audit by BDO has been completed with an Unqualified Audit Opinion;
- based on the recommendation from the Board, approves the 2024 Annual Accounts showing a total balance sheet of 78.867.493 euros and a net result of 3.126.094 euros;
- allocates the 2024 net result of 3.126.094 euros to the reserves, totalising 17.361.711 euros after allocation;
- grants discharge to the Board Members and the statutory auditors for the performance of their duties during the 2024 financial year;
- authorises the Secretary-General, acting alone and with the power of substitution, to file the Statutory Annual Accounts duly signed by its Chair and Vice-Chair of the Board with the registry of the French-speaking Trade Court of Brussels

7. Offshore update

7.1 Position Paper on Offshore Cost Sharing

The Chair of the Market Committee (MC) presents the ENTSO-E Position Paper on Offshore Cost Sharing. He summarises the key messages and the list of policy options assessed against an agreed set of criteria. He then explains the latest updates introduced in the paper following the discussions at the last MC and Board meetings.

Decision

The Assembly approves the Position Paper on Offshore Cost-Sharing.

7.2 Sea Basin Cost Benefit Sharing assessment

The Chair of the System Development Committee (SDC) and the Chair of the MC present the Sea basin cost benefit cost sharing assessment. The Chair of the SDC presents the highlights of the of Sea Basin Cost Benefit and Cost Sharing and the next steps in the engagement plan with the European Commission and Member States. Members exchanged on the proposal submitted to their approval, highlighting these results are a good basis for further discussions on this matter.

Decision

The Assembly:

- approves the results of the implementation of the Sea Basin Cost Benefit and Cost Sharing; and
- approves the Implementation Guidelines of the Sea Basin Cost Benefit and Cost Sharing.

8. Governance Strategic Review Project: project initiation document

The President recalls sending a call for expression of interest to participate to the Project Group to the Assembly Representatives and presents the current Project Group membership. He then presents the Project Initiation Document (PID) prepared by the Project Group and submitted to the Assembly for approval. He outlines the project scope and the main project deliverables, focusing on strategic aspects. He explains the changes introduced after the document was circulated in the Session file. Further to some Members remarks, the President and the Chair of the Board clarify that the focus will be on assessing strategic ability and not to review the strategy approved by the Assembly upon Board's proposal.

Decision

The Assembly approves the Project Initiation Document for the launch of the Governance Strategic Review Project subject to the changes presented and agreed in the meeting.

9. Report from the Board

Together with the Committee chairs, the Chair of the Board provides the Assembly with an update on relevant topics from the Board, including the decision of the Board to create of a position of Deputy Secretary-General, recent developments concerning the Western Balkan TSOs, the Common Grid Model Action Plan and the ICTC Strategy Implementation Plan. Further to some Members' questions, the Chair of the Board explains the basis for the decision that has to be taken in compliance with confidentiality obligation and clarifies the need for the position.

Decision

The Assembly notes the reporting from the Chair of the Board, the Chair of the Resources committee, and the Committee Chairs.

10. 2026 ENTSO-E planning

10.1 Annual Work Programme (AWP) before the launch of the public consultation – for Assembly approval

The Secretary-General presents the 2026 Annual Planning, including the 2026 Annual Work Programme, the 2026 Initial Budget and Resources Proposal as well as the 5-Year Plan. These documents were prepared by the Secretariat together with the Chairs of Committees, the Legal and Regulatory Group's (LRG), and the Convenor of Policy and Communication Group (PCG).

The Secretary General explains the process for developing the 2026 AWP and provides an update to the Assembly Members on its status.

Decision

The Assembly:

- approves the draft ENTSO-E Annual Work Programme 2026; and
- approves the document "Draft ENTSO-E Annual Work Programme 2026" for public consultation;

10.2 Initial Budget Proposal and Resource Plan – for Assembly information

The Secretary-General presents the 2026 Initial Budget Proposal and Initial Resources Proposal, drafted in cooperation with the Committees, the LRG, and PCG. She explains that both proposals were prepared in accordance with the previously approved Budget Key Principles and the proposed 2026 Annual Work Programme. She adds that both proposals consider the Strategic Roadmap and TSOs' resources contribution.

Decision

The Assembly notes the 2026 Initial Budget Proposal and Initial Resources Planning derived from the 2026 Initial Annual Work Programme in the form of options which are to be funded by Membership and Non-Membership fees.

10.3 Initial 5-Year Plan – for Assembly information

The Secretary-General presents the 5-Year Plan prepared by the Secretariat together with the Committees, the LRG and the PCG based on the 5-Year Planning Principles previously approved by the Assembly.

The Secretary-General clarifies that the Secretariat seeks the Assembly guidance on the proposal for refinement before approval of the 2026 Final Budget in the October Assembly.

Decision

The Assembly notes the 5-Year Plan and 5-Year Resources Plan for the years 2026 to 2030 which is to be funded by Membership and Non-Membership fees.

11. Observer Member updates

The General Counsel provides a status update on the two ENTSO-E Observer Members, TEİAŞ and Moldelectrica. The General Counsel explains the pending process for the renewal of the Observer status of TEİAŞ, which, in compliance with the AoA, was granted for 3 years and can be renewed. The Representative of the Cyprus TSO asks for a stronger termination provision in case extensions are made without the TSO's consent. The System Operation Committee Chair provides a status update on system extensions, and the General Counsel provides a status update on Moldelectrica's compliance with its Observer Member Agreement.

Decision

The Assembly takes note of the Observer Member updates.

12. ENTSO-E Elections 2025

The President announces the names of the newly elected office holders and congratulates them. The President thanks the outgoing Vice President, Board members and Committees Chairs for their involvement and contribution to the Association during their mandates. The President farewells the Landsnet Representative for whom this Assembly is the last one due to retirement.

Decision

The Assembly:

- appoints the following people for the following positions:

- Vice-President: Susana DE ALMEIDA DE GRAAFF
- Board Members: Marie BUDTZ; Enrico Maria CARLINI; Eleni CHARPANTIDOU; Miguel DE LA TORRE; Pascale FONCK; Frank-Peter HANSEN; Tahir KAPETANOVIC; Michael KELLY; Kristin Lucie MUNTHER; Nell Elizabeth REIMANN; Remigiusz WARZYWODA; and
- Legal and Regulatory Group Chair: Maximilian FALBREDE; and
- authorises Ms Sonya Twohig, Secretary-General of ENTSO-E, acting alone and with full power of substitution, to do whatever is necessary or useful for the accomplishment of all formalities with a view to the publication of the present resolution in the Annexes to the Belgian Official Gazette, and if need be, the registration/amendment of the records in the Crossroads Bank for Enterprises.

13. Any Other Business

13.1 CEO Strategy Workshop in November

The President announces that the CEO Strategy Workshop will take place in the beginning of November in Brussels.

13.2 Reporting from the Forums

The Head of the Business Planning Section presents the reports from the Madrid Forum, Copenhagen Forum and Florence Forum organised by the European Commission in May and June 2025, as well as the Athens Forum organised by Energy Community Secretariat on 4-5 June.

He specifies that the documents included in the Session file provide an overview of the key conclusions and include the informal notes of Madrid Forum. He clarifies that the official conclusions of the Copenhagen and Florence EC Fora, and the Energy Community Forum have been/will be circulated to the Assembly members separately. The 17th Citizens' Energy Forum (Dublin Forum) will be held later this year - the official date is still pending.

13.3 Closure RG Baltic and Members Satisfaction Survey

The President announces the launch of the written voting procedure for the closure of the Regional Group Baltic after the Assembly meeting, which will be open until September. The President reminds Assembly Members that the Members Satisfaction Survey will close on 30 June 2025.

Decision

The Assembly notes the reporting.

14. Approval of the Minutes

The President thanks all attendees for their participation and the Secretariat for preparing this meeting. He invites all Assembly members to the next Assembly meeting.

Decision (not at the meeting)

The Assembly approves the minutes of its meeting of 25 June 2025 and confirms their publication on the ENTSO-E website.

Done in Brussels on 25 June 2025.

Zbyněk Boldiš
President

Sonya Twohig
Secretary-General

List of Participants

Date: 25 June 2025

Time: 09:00-15:30 (CEST)

Place: Brussels, Belgium

President

1.	BOLDIŠ Zbyněk	ČEPS	Czech Republic
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Vice-President

1.	SIHVONEN PUNKKA Asta	Fingrid	Finland
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Assembly members (m) and substitutes (s)

1.	NEZIRI Ilda (m)	OST	Albania
2.	CHRISTINER Gerhard (m)	APG	Austria
3.	KUMMER Christine (m)	VUEN	Austria
4.	FONCK Pascale (s)	Elia	Belgium
5.	SKRBA Obrad (s)	NOSBiH	Bosnia Herzegovina
6.	ZARCHEV Dimitar (s)	ESO	Bulgaria
7.	MEDI MOREC Damjan (s)	HOPS	Croatia
8.	STAVRINOS Stavros (m)	Cyprus TSO	Cyprus
9.	BUDAI Tomáš (s)	ČEPS	Czech Republic
10.	EGEBO Thomas (m)	Energinet	Denmark
11.	KILK Kalle (m)	Elering	Estonia
12.	LOUHIJA Marina (s)	Fingrid	Finland
13.	DIERICK Maurice (s)	RTE	France
14.	KAPFERER Stefan (m)	50Hertz	Germany
15.	REYER Frank (s)	Amprion	Germany
16.	SCHMIDT Ingo (m)	TenneT TSO GmbH	Germany
17.	JESBERGER Michael (m)	TransnetBW	Germany
18.	CHARPANTIDOU Eleni (s)*	IPTO	Greece

19.	TIHANYI Zoltán (m)	MAVIR	Hungary
20.	ÁSMUNDSSON Ingi Guðmundur (m)	Landsnet	Iceland
21.	RYAN Liam (m)*	Eirgrid	Ireland
22.	CARLINI Maria Enrico (s)*	TERNA	Italy
23.	IRKLIS Rolands (m)	AST	Latvia
24.	KILPĖ Kristina (s)	LITGRID	Lithuania
25.	ZENNER Laurence (m)	CREOS	Luxembourg
26.	DERETIĆ Milica (s)	CGES	Montenegro
27.	BARROS DE ALMEIDA DE GRAAFF Susana (m)*	TenneT TSO BV	Netherlands
28.	CAMPBELL Alan (m)	SONI	Northern Ireland
29.	VARDHEIM Vike Elisabeth (m)	Statnett	Norway
30.	WARZYWODA Remigiusz (s)*	PSE	Poland
31.	CONCEIÇÃO João(m)	REN	Portugal
32.	LATIFI Burim (m)	MEPSO	Republic of North Macedonia
33.	PAUN Mihai (s)	Transelectrica	Romania
34.	OBRADOVIĆ Nikola (s)	EMS	Serbia
35.	MAGÁTH Martin (m)	SEPS	Slovak Republic
36.	SALOBIR Uroš (s)	ELES	Slovenia
37.	PRIETO Eduardo (m)	REE	Spain
38.	ECKEMARK Per (m)	Svenska Kraftnät	Sweden
39.	BARNERT Doris (s)	Swissgrid	Switzerland
40.	ZAICHENKO Vitalii (s)	Ukrenergo	Ukraine
<i>*Board member</i>			

Additional Invitees

1.	WACHTER-KOLLMANN Romana	Vice-Chair of Board office	Austria
2.	KOPYTKOVA Petra	President's office	Czech Republic
3.	KRETÍKOVÁ Veronika	President's office	Czech Republic
4.	DARQUENNES Théo	Chair of the Board office	France
5.	BOJAR Grzegorz	PSE	Poland
6.	CLARA Maria Jose (s)	REN	Portugal
7.	LUDOVINO Susana	REN	Portugal
8.	DOVALA Jozef	SEPS	Slovak Republic

Chair of the Board

1.	CORTINAS Damian	RTE	France
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Vice-Chair of the Board

1.	KAPETANOVIC Tahir	APG	Austria
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Board members, Committees/LRG Chairs and Convenors

1.	MUNTHE Kristin	Statnett	Norway
2.	DE LA TORRE Miguel	REE	Spain
3.	HARTMAN Radek, <i>Chair of Information and Communication Technologies Committee</i>	ČEPS	Czech Republic
4.	ARRIVÉ Olivier, <i>Chair of Systems Operations Committee</i>	RTE	France
5.	KAENDLER Gerald, <i>Chair of System Development Committee</i>	Amprion	Germany
6.	PELLEGATTA Anna, <i>Convenor of Policy and Communication Group</i>	TERNA	Italy
7.	ELSKAMP Fokke, <i>Chair of Legal and Regulatory Group</i>	TenneT TSO BV	Netherlands
8.	BARMSNES Kjell A., <i>Chair of Market Committee</i>	Statnett	Norway

Secretariat

1.	TWOHIG Sonya	ENTSO-E	Belgium
2.	MELCHIOR Florence	ENTSO-E	Belgium
3.	DRIANE Evelyne	ENTSO-E	Belgium
4.	GOUVERNEUR Bruno	ENTSO-E	Belgium

5.	GYULAY Zoltan	ENTSO-E	Belgium
6.	HAESSEN Edwin	ENTSO-E	Belgium
7.	MACABEO Bertrand	ENTSO-E	Belgium
8.	MCLAUGHLIN Cara	ENTSO-E	Belgium
9.	TALESKI Ivan	ENTSO-E	Belgium
10.	VERSTRAETEN Christelle	ENTSO-E	Belgium
11.	KUUSIK Maarja	ENTSO-E	Belgium
12.	FOULON Sarah	ENTSO-E	Belgium
13.	DILLE Paula	ENTSO-E	Belgium